

**TOWN OF MAYODAN**  
**NORTH CAROLINA**  
**Year Ended June 30, 2019**

**AUDIT REPORT**

**Town of Mayodan, North Carolina**  
**Table of Contents**  
**June 30, 2019**

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<b>Exhibit</b>		<b>Page</b>
	<b>Financial Section:</b>	
	<b>Independent Auditor's Report</b>	<b>1</b>
	<b>Management's Discussion and Analysis</b>	<b>4</b>
	<b>Basic Financial Statements:</b>	
	Government-wide Financial Statements:	
1	Statement of Net Position	16
2	Statement of Activities	17
	Fund Financial Statements:	
3	Balance Sheet – Governmental Funds	18
3	Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	18
4	Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds	19
4	Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities	20
5	Statement of Revenues, Expenditures, and Changes in Fund Balances – Annual Budget and Actual - General	21
6	Statement of Fund Net Position – Proprietary Fund	22
7	Statement of Revenues, Expenses, and Changes in Fund Net Position – Proprietary Fund	23
8	Statement of Cash Flows – Proprietary Fund	24
9	<b>Notes to the Financial Statements</b>	<b>25</b>

**Town of Mayodan, North Carolina**  
**Table of Contents**  
**June 30, 2019**

---

<b>Exhibit</b>		<b>Page</b>
<b>Required Supplemental Financial Data:</b>		
A-1	Local Government Employees' Retirement System Proportionate Share of Net Pension Liability (Asset)	60
A-2	Local Government Employees' Retirement System Contributions	61
A-3	Firefighters' and Rescue Squad Workers' Pension System Proportionate Share of Net Pension Liability	62
A-4	Law Enforcement Officers' Special Separation Allowance Schedule of Changes in Pension Liability	63
A-5	Law Enforcement Officers' Special Separation Allowance Pension Liability as a Percentage of Covered Payroll	64
A-6	Other Postemployment Benefits Schedule of Changes in the Total OPEB Liability and Related Ratios	65
<b>Individual Fund Statements and Schedules:</b>		
B-1	Comparative Balance Sheets – General Fund	66
B-2	Statement of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund	67
C-1	Combining Balance Sheet for Non-Major Governmental Funds	77
C-2	Combining Statement of Revenues, Expenditures, and Changes in Fund Balance for Non-Major Governmental Funds	78
C-3	Urban Development Action Grant Balance Sheet	79
C-4	Urban Development Action Grant Statement of Revenues Expenditures and Changes in Fund Balance	80
C-5	Capital Projects Fund Balance Sheet	81
C-6	Capital Projects Fund Statement of Revenues Expenditures and Changes in Fund Balance	82

**Town of Mayodan, North Carolina**  
**Table of Contents**  
**June 30, 2019**

---

<b>Exhibit</b>		<b>Page</b>
C-7	Economic Development Fund Balance Sheet	83
C-8	Economic Development Fund Statement of Revenues, Expenditures and Changes in Fund Balance	84
	<b>Water and Sewer Fund:</b>	
D-1	Comparative Statement of Net Position	85
D-2	Comparative Statement of Revenues, Expenses and Changes in Net Position	86
D-3	Comparative Statement of Cash Flows	90
	<b>Water and Sewer Operations:</b>	
D-4	Statement of Revenues and Expenditures – Budget and Actual (Non GAAP)	91
	<b>Water and Sewer Capital Projects Fund:</b>	
D-5	Statement of Revenues and Expenditures - Budget and Actual (Non GAAP)	96
	<b>Other Schedules:</b>	
E-1	Schedule of Ad Valorem Taxes Receivable	97
E-2	Analysis of Current Tax Levy	98
E-3	Schedule of Interfund Transfers	99
	<b>Compliance Section:</b>	
	Report on Internal Control Over Financial Reporting and on Compliance Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards	100
	Schedule of Findings and Responses	102

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Certified Public Accountants



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## Independent Auditor's Report

To the Honorable Mayor  
and Members of the Town Council  
Mayodan, North Carolina

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Mayodan, North Carolina, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial

statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall financial statement presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Mayodan, North Carolina as of June 30, 2019, and the respective changes in financial position and cash flows, where appropriate, thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 4 through 15, the Local Government Employees' Retirement System's Schedules of the Proportionate Share of the Net Pension Liability and Contributions, on pages 60 and 61, respectively, the Firefighters' and Rescue Squad Workers' Pension Fund's Schedule of the Proportionate Share of Net Pension Liability on page 62, and the Law Enforcement Officers' Special Separation Allowance schedules of the Changes in Total Pension Liability and Total Pension Liability as a Percentage of Covered Payroll on pages 63 and 64, and the Other Postemployment benefits schedule of changes in the Total OPEB Liability and Related Ratios on page 65 be presented to supplement the basic financial statements. Such information, although not a required part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Supplementary and Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements of the Town of Mayodan, North Carolina. The combining and individual fund statements, budgetary schedules, other schedules are

presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements, budgetary schedules, other schedules, and are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us. In our opinion, based on our audit, the procedures performed as described above, the combining and individual fund statements, budgetary schedules, and other schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2019 on our consideration of Town of Mayodan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants agreements, and other matters. The purpose of the report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Town of Mayodan's internal control over financial reporting and compliance.

  
Rouse, Rouse, Rouse & Gardner, LLP  
Eden, North Carolina  
December 23, 2019

## Management's Discussion and Analysis

As management of the Town of Mayodan, we offer readers of the Town of Mayodan's financial statements this narrative overview and analysis of the financial activities of the Town of Mayodan for the fiscal year ended June 30, 2019. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the town's financial statements, which follow this narrative.

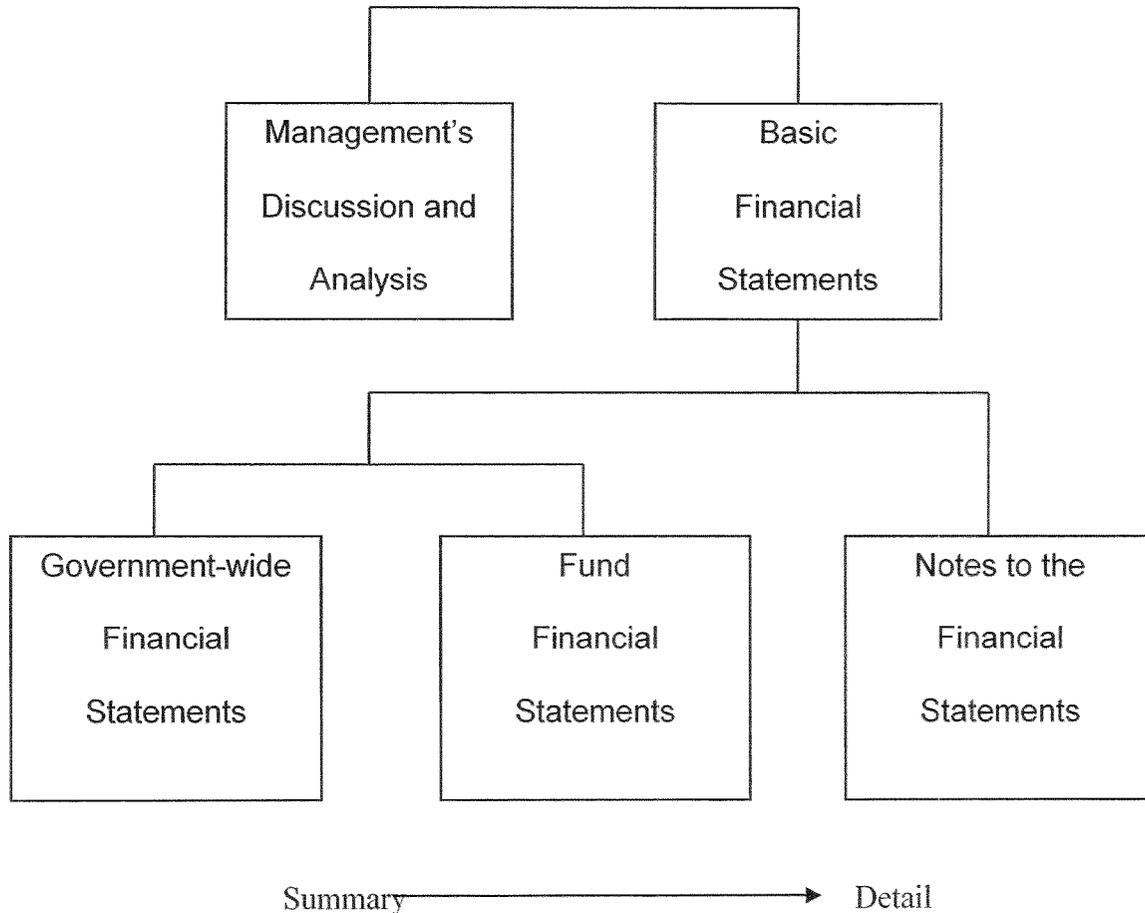
### **Financial Highlights**

- The assets of the Town of Mayodan exceeded its liabilities at the close of the fiscal year by \$13,310,757 (*net position*).
- The government's total net position increased by \$334,044.
- As of the close of the current fiscal year, the Town of Mayodan's governmental funds reported combined ending fund balances of \$1,791,939, an increase of \$110,624 in comparison with the prior year. Approximately 73 percent of this total amount, or \$1,310,610, is available for spending at the government's discretion (unassigned fund balance).
- The Town of Mayodan's long-term debt decreased by \$378,344 (15.4%) during the current fiscal year. The key factor in this decrease was the retirement of installment loan obligations.

### **Overview of the Financial Statements**

This discussion and analysis are intended to serve as an introduction to the Town of Mayodan's basic financial statements. The town's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town of Mayodan.

Required Components of Annual Financial Report  
Figure 1



### **Basic Financial Statements**

The first two statements (Exhibits 1 and 2) in the basic financial statements are the Government-wide Financial Statements. They provide both short and long-term information about the town's financial status.

The next statements (Exhibits 3 through 8) are Fund Financial Statements. These statements focus on the activities of the individual parts of the town's government. These statements provide more detail than the government-wide statements. There are three parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; and 3) the proprietary fund statements.

The next section of the basic financial statements is the notes. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, supplemental information is provided to show details about the town's individual funds. Budgetary information required by the General Statutes also can be found in this part of the statements.

### **Government-wide Financial Statements**

The government-wide financial statements are designed to provide the reader with a broad overview of the town's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the town's financial status as a whole.

The two government-wide statements report the town's net position and how they have changed. Net position is the difference between the town's total assets and deferred outflows of resources and the total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the town's financial condition.

The government-wide statements are divided into two categories: 1) governmental activities and 2) business-type activities. The governmental activities include most of the town's basic services such as public safety, streets, sanitation, parks and recreation, and general administration. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the town charges customers to provide. These include the water and sewer services offered by the Town of Mayodan.

The government-wide financial statements are on Exhibits 1 and 2 of this report.

### **Fund Financial Statements**

The fund financial statements (see Figure 2) provide a more detailed look at the town's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Mayodan, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the town's budget ordinance. All of the funds of the Town of Mayodan can be divided into two categories: governmental funds and proprietary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the town's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* that provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the town's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

Management Discussion and Analysis  
**Town of Mayodan**

The Town of Mayodan adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the town, the management of the town, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the town to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the town complied with the budget ordinance and whether or not the town succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. To account for the difference between the budgetary basis of accounting and the modified accrual basis, a reconciliation showing the differences in the reported activities is shown at the end of the budgetary statement.

Proprietary Funds – The Town of Mayodan has one proprietary fund. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town of Mayodan uses an enterprise fund to account for its water and sewer activity. This fund is the same as that shown in the business-type activities in the Statement of Net Position and the Statement of Activities.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements begin on page 25 of this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the Town of Mayodan's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found beginning on page 62 of this report.

Management Discussion and Analysis  
**Town of Mayodan**

**Government-Wide Financial Analysis**

The Town of Mayodan's Net Position

Figure 2

	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Current and other assets	1,683,067	1,673,499	2,091,968	1,909,775	3,775,035	3,583,274
Restricted assets	188,283	107,647	158,123	161,301	346,406	268,948
Non-current assets			759,251	949,064	759,251	949,064
Capital assets	2,799,002	2,810,259	14,657,375	14,891,126	17,456,377	17,701,385
Total assets	4,670,352	4,591,405	17,666,717	17,911,266	22,337,069	22,502,671
Deferred outflows of resources	454,163	308,987	230,188	151,836	684,351	460,823
Total assets & outflows of resources	5,124,515	4,900,392	17,896,905	18,063,102	23,021,420	22,963,494
Long-term liabilities outstanding	341,440	419,828	1,741,286	2,041,242	2,082,726	2,461,070
Unearned revenue			1,107,241	1,297,054	1,107,241	1,297,054
Other liabilities	3,638,155	3,584,031	2,282,056	2,212,535	5,920,211	5,796,566
Deferred inflows of resources	360,984	254,342	239,501	177,749	600,485	432,091
Total liabilities & inflows of resources	4,340,579	4,258,201	5,370,084	5,728,580	9,710,663	9,986,781
Net position:						
Net investment in capital assets	2,457,562	2,390,432	12,916,089	12,849,885	15,373,651	15,240,317
Restricted for:						
Recreation						
Economic Development		8,500				8,500
Capital projects			80,974	78,313	80,974	78,313
Cemetery	83,626	74,885			83,626	74,885
Public safety	28,636	28,186			28,636	28,186
Transportation	76,021	4,576			76,021	4,576
Stabilization by State						
Statute	235,969	209,050			235,969	209,050
Unrestricted	(2,097,878)	(2,073,438)	(470,242)	(593,676)	(2,568,120)	(2,667,114)
Total net position	783,936	642,191	12,526,821	12,334,522	13,310,757	12,976,713

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The assets and deferred outflows of the Town of Mayodan exceeded liabilities and deferred inflows by \$13,310,757 as of June 30, 2019. The town's net position increased by \$334,044 for the fiscal year ended June 30, 2019. However, the largest portion reflects the town's investment in capital assets (e.g. land, buildings, machinery, and equipment). The Town of Mayodan uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town of Mayodan's net investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the Town of Mayodan's net position 3.79 %, represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$(2,568,120) is unrestricted.

Management Discussion and Analysis  
**Town of Mayodan**

Several particular aspects of the town's financial operations influenced the total unrestricted governmental net position:

- Total debt related to governmental activities amounted to \$3,979,595 at June 30, 2019, a decrease of \$ 24,264 or .006 % in comparison with the prior year. Most of the decrease is due to the decrease in the net OPEB obligation, pension obligation and payments on notes payable.
- Continued diligence in the collection of property taxes by maintaining a tax collection percentage of 99.22%, which is comparable to the statewide average.

Management Discussion and Analysis  
**Town of Mayodan**

Town of Mayodan Changes in Net Position  
 Figure 3

	Governmental Activities 2019	Governmental Activities 2018	Business Type Activities 2019	Business Type Activities 2018	Total 2019	Total 2018
<b>Revenues:</b>						
<b>Program revenues:</b>						
Charges for services	310,235	311,908	2,594,691	2,053,259	2,904,926	2,365,167
Operating grants and contributions	184,928	205,124	150,000		334,928	205,124
Capital grants and contributions	30,000	-			30,000	-
<b>General revenues:</b>						
Property taxes	1,437,367	1,429,134			1,437,367	1,429,134
Other taxes	577,921	548,331			577,921	548,331
Grants and contributions not restricted to specific prog	276,062	272,307			276,062	272,307
Restricted Intergovernmental		-			-	-
Investment earnings	8,339	490	36,955	35,763	45,294	36,253
Gain (loss) on sale of capital assets	-	48,731			-	48,731
Miscellaneous	17,724	3,593	4,000	16,253	21,724	19,846
Transfers	(17,560)	(16,900)	17,560	16,900	-	-
<b>Total Revenues</b>	<b>2,825,016</b>	<b>2,802,718</b>	<b>2,803,206</b>	<b>2,122,175</b>	<b>5,628,222</b>	<b>4,924,893</b>
<b>Expenses:</b>						
General government	364,657	387,560			364,657	387,560
Public safety	1,390,990	1,374,413			1,390,990	1,374,413
Transportation	249,992	218,155			249,992	218,155
Economic development	85,403	71,109			85,403	71,109
Sanitation	156,945	149,345			156,945	149,345
Culture and recreation	414,536	407,125			414,536	407,125
Water and sewer			2,610,907	2,408,408	2,610,907	2,408,408
Cemeteries	4,251	4,703			4,251	4,703
Interest on long term debt	9,272	11,239			9,272	11,239
Special Appropriations	7,225	18,907			7,225	18,907
<b>Total Expenses</b>	<b>2,683,271</b>	<b>2,642,556</b>	<b>2,610,907</b>	<b>2,408,408</b>	<b>5,294,178</b>	<b>5,050,964</b>
Increase (decrease) in net position	141,745	160,162	192,299	(286,233)	334,044	(126,071)
Net position, July 1	642,191	482,029	12,334,522	12,620,755	12,976,713	13,102,784
Net position, June 30	783,936	642,191	12,526,821	12,334,522	13,310,757	12,976,713

Management Discussion and Analysis  
**Town of Mayodan**

**Governmental activities.** Governmental activities increased the Town's net position by \$141,745.

**Business-type activities:** Business-type activities increased the City of Mayodan's net position by \$192,299.

### **Financial Analysis of the Town Funds**

As noted earlier, the Town of Mayodan uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the Town of Mayodan's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Town of Mayodan's financing requirements. Specifically, unassigned fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the Town of Mayodan. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$1,310,610 while total fund balance amounted to \$1,749,656. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 48.3% percent of total General Fund expenditures. Total fund balance represents 64.5% percent of total general fund expenditures.

At June 30, 2019, the governmental funds of the Town of Mayodan reported a combined fund balance of \$1,791,939 a 6.6% increase from last year.

**General Fund Budgetary Highlights:** During the fiscal year, the town revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services.

Revenues were \$71,920 more than the budgeted amounts primarily because unrestricted intergovernmental revenues, miscellaneous, and other taxes were \$12,062, \$15,224 and \$32,496 more than the Town had budgeted, respectively. Sales and Services were 6,695 more than budgeted and Investment Earnings were 7,995 more than budgeted. Actual expenditures were \$99,422 less than the budgeted amount primarily because Public Safety expenditures, Transportation expenditures and General Government expenditures were \$35,920, \$14,592 and \$31,638 less than the budgeted amounts, respectively.

Management Discussion and Analysis  
**Town of Mayodan**

**Proprietary Funds.** The town’s proprietary funds provide the same type of information found in the government-wide statements but in more detail. Unrestricted net position of the Water and Sewer fund at the end of the fiscal year amounted to \$(470,242). The total increase in net position for this fund was \$192,299. Factors concerning the finances of this fund have already been addressed in the discussion of the town’s business-type activities.

**Capital Asset and Debt Administration**

**Capital assets.** The Town of Mayodan’s investment in capital assets for its governmental and business-type activities as of June 30, 2019, totals \$17,456,377(net of accumulated depreciation). These assets include buildings, land, furniture and equipment, park facilities, and vehicles and motorized equipment.

Major capital asset transactions during the year include the following additions:

- Governmental Activities – Additions
  - Construction in Process 55,000
  - Building Improvements 9,989
  - Furniture and Equipment 38,216
  - Vehicles and Motorized Equipment 103,399
- Water and Sewer Fund – Additions
  - Construction in Process 236,744
  - Plant and Distribution System 28,246
  - Furniture and Equipment 60,799
- Depreciation expense for business type activities for the year ending June 30, 2019 amounted to \$559,540.
- Depreciation expense for governmental activities amounted to \$217,862.

Management Discussion and Analysis  
**Town of Mayodan**

Town of Mayodan's Capital Assets  
(net of depreciation)

Figure 4

	Governmental	Governmental	Business-type	Business-type	Total	Total
	Activities	Activities	Activities	Activities		
	2019	2018	2019	2018		
Land:						
Farris Park	201,000	201,000			201,000	201,000
Other	233,717	233,717	111,060	111,060	344,777	344,777
Washington Mills	249,988	249,988			249,988	249,988
	684,705	684,705	111,060	111,060	795,765	795,765
Buildings	257,379	267,251			257,379	267,251
Farris Park Improvements	212,022	227,658			212,022	227,658
Land Improvements	35,284	37,487			35,284	37,487
Furniture & Equipment	200,028	215,331	211,942	202,924	411,971	418,255
Plant & Distribution Systems			14,031,932	14,476,444	14,031,932	14,476,444
Vehicles and motorized equipment	539,697	548,617	65,697	100,698	605,394	649,315
Infrastructure	810,887	829,210			810,887	829,210
Construction in progress	59,000		236,744		295,744	-
<b>Total</b>	<b>2,799,002</b>	<b>2,810,259</b>	<b>14,657,375</b>	<b>14,891,126</b>	<b>17,456,377</b>	<b>17,701,385</b>

Additional information on the town's capital assets can be found in note III 3 of this report.

**Long-term Debt.** As of June 30, 2019, the Town of Mayodan had total long-term debt outstanding of \$2,082,725. All of this debt is backed by the full faith and credit of the town.

Management Discussion and Analysis  
**Town of Mayodan**

Town of Mayodan’s Outstanding Debt  
 Installment Purchases and Construction Loans

Figure 5

	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Installment Purchases	341,440	419,828			341,440	419,828
Public Works Facility Installment Loan			380,563	395,218	380,563	395,218
Two MG Water Tank			98,670	131,560	98,670	131,560
Regional Wastewater Treatment Plant Revolving Loan			1,262,052	1,514,464	1,262,052	1,514,464
<b>Total</b>	<b>341,440</b>	<b>419,828</b>	<b>1,741,285</b>	<b>2,041,242</b>	<b>2,082,725</b>	<b>2,461,070</b>

The Town of Mayodan’s total long-term debt decreased by \$378,345 (15.4%) during the past fiscal year, primarily due to the retirement of long term debt.

North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue up to 8 percent of the total assessed value of taxable property located within that government’s boundaries. The legal debt margin for Town of Mayodan is \$18,226,963. The town has no bonds authorized but un-issued at June 30, 2019.

Additional information regarding the Town of Mayodan’s long-term debt can be found in note III 5 beginning on page 53 of this report.

**Economic Factors and Next Year’s Budgets and Rates**

The following key economic indicators reflect the growth and prosperity of the town.

- The Town has several manufacturing industries that are continuing to grow and produce goods from their facilities in the Town of Mayodan. Sturm Ruger, Frontier Spinning, Blow Molded Solutions, and Bridgestone Aircraft Tire are operating at full capacity and some are expanding lines of manufacturing and increasing number of employees. The increase in job production accounts for additional capital improvements and equipment purchases and increases the taxable property values.
- The collection rate for real property taxes is greater than 99% and the rate for DMV tax collection was closer to 100%. Tax collection rates for the Town of Mayodan are consistently higher than the state average. Rockingham County processed a revaluation of property taxes for the 2020 tax bills. We will see an increase in the tax base in the coming year. Sales of homes in Mayodan have been very productive and are moving on and off the market surprisingly quick. We have seen an increase of out-of-state home buyers in the last year with new citizens moving to Mayodan to enjoy a warmer climate, lower taxes, and the small-town flavor.

## Management Discussion and Analysis

### Town of Mayodan

- What the Hay!fest and Hayodan continue to draw visitors in October to view the hay bale art sculptures and to attend the downtown fall festival. The festival enjoyed an uptick in visitors in the audited budget year and merchants and vendors took advantage of a good economy with their retail sales.
- Farris Memorial Park and the Mayor River State Park continues to be a draw for visitors from all over the state. Farris Memorial Park continues to host the North Carolina National Interscholastic Cyclist Association race and state championship race. This draws in excess of 2,500 visitors to the park in a given weekend. An addition to the mountain bike trail brings the trail up to 4.3 miles of mountain trail biking. There are preliminary plans to apply for grant funds for an additional 5 miles of trail at the park. The Council approved funding in the 2019-2020 budget for additional recreational opportunity study and design work at Farris Memorial Park
- The Town of Mayodan capitalizes on its outdoor recreation and activities. Tubing and canoeing the Mayo River remains a favorite pastime. Outdoor recreation businesses such as Mayodan Outdoor Sports are continually marketing the fishing, canoeing, and tubing within the outdoor recreation enthusiasts. Mayodan has continued to utilize its website, Facebook, radio, and printed literature to draw visitors to the area. Visitor traffic has the potential to transition to permanent residents and Mayodan will continue to put its best foot forward to capitalize on those potential new citizens.

### Budget Highlights for the Fiscal Year Ending June 30, 2020

- Ad valorem tax rate remains steady at \$0.63 per \$100 of taxable value
- Water/Sewer rates increased 15%.
- The Town continues to make significant improvements to water and sewer infrastructure and paving public streets.

**Governmental Activities:** Budgeted expenditures in the General Fund are expected to remain stable for the year ended June 30, 2020.

### Requests for Information

This report is designed to provide an overview of the town finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to:

Melessa K. Hopper  
Town Manager  
Town of Mayodan  
210 W. Main St.  
Mayodan, NC 27027  
(336) 427-0241  
Email: [mhopper@mayodannnc.org](mailto:mhopper@mayodannnc.org)

Town of Mayodan  
Statement of Net Position  
June 30, 2019

Exhibit 1

ASSETS	Governmental Activities	Business-Type Activities	Total
Cash and cash equivalents	1,161,855	1,780,570	2,942,425
Taxes receivable, net of allowance for uncollectibles of \$17,866	17,487	-	17,487
Customer receivables, net of allowance for uncollectibles of \$99,526	55,271	272,642	327,913
Accrued interest receivable	1,291	-	1,291
Prepaid Expense	14,794	-	14,794
Due from other governments	180,698	219,731	400,429
Internal balances	251,671	(251,671)	-
Inventory	-	70,696	70,696
<b>Total Current Assets</b>	<b>1,683,067</b>	<b>2,091,968</b>	<b>3,775,035</b>
<b>Restricted Assets</b>			
Cash and Temporary Investments	188,283	158,123	346,406
<b>Non-Current Assets</b>			
Due From Other Governments	-	759,251	759,251
	-	759,251	759,251
<b>Capital assets</b>			
Land	684,704	111,061	795,765
Other capital assets, net of depreciation	2,114,298	14,546,314	16,660,612
<b>Total Capital Assets</b>	<b>2,799,002</b>	<b>14,657,375</b>	<b>17,456,377</b>
<b>Total assets</b>	<b>4,670,352</b>	<b>17,666,717</b>	<b>22,337,069</b>
<b>Deferred Outflows of Resources</b>			
Pension deferrals	330,832	139,477	470,309
OPEB deferrals	123,331	90,711	214,042
<b>Total deferred outflows of resources</b>	<b>454,163</b>	<b>230,188</b>	<b>684,351</b>
<b>LIABILITIES</b>			
Accounts payable and accrued liabilities	60,633	62,253	122,886
Compensated absences payable	97,050	50,695	147,745
Unearned revenue	-	1,107,241	1,107,241
Customer deposits	-	42,375	42,375
Net OPEB obligation	2,653,555	1,951,713	4,605,268
Net pension liability	363,502	175,020	538,522
Net pension obligation-Separation Allowance	463,415	-	463,415
Long-term notes payable			
Due within one year	69,583	321,627	391,210
Due in more than one year	271,857	1,419,659	1,691,516
<b>Total liabilities</b>	<b>3,979,595</b>	<b>5,130,583</b>	<b>9,110,178</b>
<b>Deferred Inflows of Resources</b>			
Pension deferrals	37,869	1,848	39,717
OPEB deferrals	323,115	237,653	560,768
<b>Total deferred inflows of resources</b>	<b>360,984</b>	<b>239,501</b>	<b>600,485</b>
<b>Net Position</b>			
Net investment in capital assets	2,457,562	12,916,089	15,373,651
Restricted for:			-
Capital projects	-	80,974	80,974
Cemetery	83,626	-	83,626
Public safety	28,636	-	28,636
Transportation	76,021	-	76,021
Stabilization by State Statute	235,969	-	235,969
Unrestricted	(2,097,878)	(470,242)	(2,568,120)
<b>Total net position</b>	<b>783,936</b>	<b>12,526,821</b>	<b>13,310,757</b>

The notes to the financial statements are an integral part of this statement.

Town of Mayodan  
Statement of Activities  
For the Year Ended June 30, 2019

Exhibit 2

		Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants Grants and Contributions	Primary Government		
					Governmental Activities	Business- Type Activities	Total
Primary Government:							
Governmental Activities:							
General government	364,657	113,600	200	-	(250,857)		(250,857)
Public Safety	1,390,990	3,219	108,340	-	(1,279,431)		(1,279,431)
Transportation	249,992		71,110	-	(178,882)		(178,882)
Economic Development	85,403		3,600	-	(81,803)		(81,803)
Environmental Protection	156,945	166,165	1,678	-	10,898		10,898
Cultural and Recreation	414,536	14,691		30,000	(369,845)		(369,845)
Cemeteries	4,251	12,560		-	8,309		8,309
Interest on long-term debt	9,272			-	(9,272)		(9,272)
Special Appropriations	7,225			-	(7,225)		(7,225)
<b>Total Governmental Activities</b>	<b>2,683,271</b>	<b>310,235</b>	<b>184,928</b>	<b>30,000</b>	<b>(2,158,108)</b>	<b>-</b>	<b>(2,158,108)</b>
Business Type Activities							
Water Fund	2,610,907	2,594,691	150,000	-		133,784	133,784
<b>Total</b>	<b>5,294,178</b>	<b>2,904,926</b>	<b>334,928</b>	<b>30,000</b>	<b>(2,158,108)</b>	<b>133,784</b>	<b>(2,024,324)</b>
General Revenues:							
					1,437,367		1,437,367
					577,921		577,921
					276,062		276,062
					-		-
					8,339	36,955	45,294
					17,724	4,000	21,724
					(17,560)	17,560	-
					<b>2,299,853</b>	<b>58,515</b>	<b>2,358,368</b>
					141,745	192,299	334,044
					642,191	12,334,522	12,976,713
					783,936	12,526,821	13,310,757

The notes to the financial statements are an integral part of this statement.

Town of Mayodan, North Carolina  
Balance Sheet  
Governmental Funds  
June 30, 2019

Exhibit 3

	General	Total Non-Major Funds	Total Governmental
<b>Assets:</b>			
Cash and cash equivalents	1,119,572.29	42,283.20	1,161,855.49
Restricted Cash	188,282.59	-	188,282.59
<b>Receivables:</b>			
Taxes (net)	17,486.53	-	17,486.53
Accounts Receivable (net)	55,270.64	-	55,270.64
Street assessments	13,172.92	-	13,172.92
Prepaid Expenses	14,793.87	-	14,793.87
Due from other funds	251,671.16	-	251,671.16
Due from other governmental units	180,698.43	-	180,698.43
<b>Total assets</b>	<b>1,840,948.43</b>	<b>42,283.20</b>	<b>1,883,231.63</b>
<b>Liabilities, Deferred Inflows and Fund Balances</b>			
<b>Liabilities:</b>			
Accounts payable and accrued liabilities	60,633.15	-	60,633.15
<b>Total liabilities</b>	<b>60,633.15</b>	<b>-</b>	<b>60,633.15</b>
<b>Deferred Inflows of Resources</b>			
Street Assessments Receivable	13,172.92	-	13,172.92
Property Taxes Receivable	17,486.53	-	17,486.53
<b>Total Deferred Inflows of Resources</b>	<b>30,659.45</b>	<b>-</b>	<b>30,659.45</b>
<b>Fund Balances:</b>			
<b>Non-Spendable</b>			
Prepaid Expenses	14,793.87	-	14,793.87
<b>Restricted</b>			
Streets	76,020.89	-	76,020.89
Cemetery	83,625.56	-	83,625.56
Public Safety	28,636.14	-	28,636.14
Stabilization by State Statute	235,969.07	-	235,969.07
<b>Assigned</b>			
Public Safety	-	22,260.63	22,260.63
Economic Development	-	20,022.57	20,022.57
<b>Unassigned</b>	<b>1,310,610.30</b>	<b>-</b>	<b>1,310,610.30</b>
<b>Total Fund Balances</b>	<b>1,749,655.83</b>	<b>42,283.20</b>	<b>1,791,939.03</b>
<b>Total Liabilities and Fund Balances</b>	<b>1,840,948.43</b>	<b>42,283.20</b>	<b>1,883,231.63</b>
<b>Total Fund Balance</b>			<b>1,791,939</b>
Amount reported for governmental activities in the statement of net position (Exhibit 1) are different because:			
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.			2,799,002
Net pension liability			(363,502)
Other long-term assets (accrued interest receivable from taxes) are not available to pay for current-period expenditures and therefore are inflows of resources in the funds.			1,291
Deferred outflows of resources related to pensions and OPEB			454,163
Deferred inflows of resources related to pensions and OPEB			(360,984)
Liabilities for earned revenues considered deferred inflows of resources in fund statements			17,487
Liabilities not due and payable in current period and not reported in net position as follows:			
Long-term notes payable		(341,440)	
Net pension obligation-separation allowance		(463,415)	
Compensated absences payable		(97,050)	
Net OPEB obligation		(2,653,555)	(3,555,460)
<b>Total Net Position of Governmental Activities</b>			<b>783,936</b>

The notes to the financial statements are an integral part of this statement.

Town of Mayodan, North Carolina  
Statement of Revenues, Expenditures and  
Changes in Fund Balances  
Governmental Funds  
For the Year Ended June 30, 2019

Exhibit 4

	<u>General Fund</u>	<u>Total Non-Major Funds</u>	<u>Total Governmental Funds</u>
Revenues:			
Ad valorem taxes	1,435,489.80		1,435,489.80
Other taxes	577,921.45		577,921.45
Unrestricted intergovernmental revenues	276,062.33		276,062.33
Restricted intergovernmental revenues	174,727.95		174,727.95
Permits and fees	1,730.00		1,730.00
Sales and services	308,505.11		308,505.11
Investment earnings	8,259.87	78.73	8,338.60
Contributions and grants:			
Private foundations and not-for-profits	40,000.00		40,000.00
Miscellaneous	200.00		200.00
Miscellaneous	17,723.64		17,723.64
 Total revenues	 <u>2,840,620.15</u>	 <u>78.73</u>	 <u>2,840,698.88</u>
Expenditures:			
General government	347,761.76		347,761.76
Public safety	1,337,267.60		1,337,267.60
Transportation	242,003.24		242,003.24
Economic development	85,403.30		85,403.30
Environmental protection	167,965.00		167,965.00
Cultural and recreational	432,978.71		432,978.71
Cemetery	4,251.31		4,251.31
Debt Service	87,658.47		87,658.47
Special appropriations	7,225.00		7,225.00
 Total expenditures	 <u>2,712,514.39</u>	 <u>-</u>	 <u>2,712,514.39</u>
 Revenue over (under) expenditures	 <u>128,105.76</u>	 <u>78.73</u>	 <u>128,184.49</u>
Other financing sources (uses)			
Operating transfers (to) from other funds, net	(27,560.20)	10,000.00	(17,560.20)
	<u>(27,560.20)</u>	<u>10,000.00</u>	<u>(17,560.20)</u>
 Increase (decrease) in fund balance	 100,545.56	 10,078.73	 110,624.29
 Fund balance, beginning of year, previously reported	 <u>1,649,110.27</u>	 <u>32,204.47</u>	 <u>1,681,314.74</u>
 Fund balance, end of year	 <u><u>1,749,655.83</u></u>	 <u><u>42,283.20</u></u>	 <u><u>1,791,939.03</u></u>

The notes to the financial statements are an integral part of this statement.

Town of Mayodan, North Carolina  
Statement of Revenues, Expenditures and  
Changes in Fund Balances  
Governmental Funds  
For the Year Ended June 30, 2019

Exhibit 4  
(continued)

Amounts reported for governmental activities in the statement of activities are different because:

Net changes in fund balances - total governmental funds		110,624
<p>Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation in the current period.</p>		
Capital Outlay	206,604	
Depreciation	<u>(217,861)</u>	(11,257)
<p>Contributions to pension and OPEB plans in the current year are not included in the statement of activities as expenses.</p>		
Pension	78,601	
OPEB	100,237	
Police officer separation payments	<u>24,210</u>	203,048
<p>Revenues in the statement of activities that do not provide current financial resources are not reported revenues in the funds.</p>		
Change in unavailable revenue		1,021
Change in accrued interest on taxes		856
<p>The issuance of long-term debt provides current financial resources to governments funds, while the repayment of the principal on long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.</p>		
Principal payments on long-term debt	<u>78,386</u>	78,386
<p>Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.</p>		
Compensated absences	(3,138)	
Net OPEB Obligation	(99,199)	
Net Pension Obligation - Police Officer Separation	(31,626)	
Pension expense	<u>(106,970)</u>	<u>(240,933)</u>
Total changes in net assets of governmental activities		<u><u>141,745</u></u>

The notes to the financial statements are an integral part of this statement.

Town of Mayodan, North Carolina  
 General Fund  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 Budget and Actual  
 For the Year Ended June 30, 2019

Exhibit 5

	General Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive (Negative)
Revenue:				
Ad valorem taxes	1,433,440.00	1,433,440.00	1,435,489.80	2,049.80
Other taxes	545,425.00	545,425.00	577,921.45	32,496.45
Unrestricted intergovernmental Revenues	264,000.00	264,000.00	276,062.33	12,062.33
Restricted intergovernmental Revenues	171,900.00	175,500.00	174,727.95	(772.05)
Permits and Fees	-	-	1,730.00	1,730.00
Sales and Services	301,810.00	301,810.00	308,505.11	6,695.11
Investment earnings	265.00	265.00	8,259.87	7,994.87
Insurance claims	3,000.00	3,000.00	-	(3,000.00)
Contributions and grants:				
Private foundations and not-for-profits, Grant	37,760.00	37,760.00	40,000.00	2,240.00
Miscellaneous	2,000.00	2,000.00	200.00	(1,800.00)
Sale of assets	3,000.00	3,000.00	-	(3,000.00)
Miscellaneous	2,500.00	2,500.00	17,723.64	15,223.64
<b>Total Revenue</b>	<b>2,765,100.00</b>	<b>2,768,700.00</b>	<b>2,840,620.15</b>	<b>71,920.15</b>
General government	367,400.00	379,400.00	347,761.76	(31,638.24)
Public safety	1,329,340.00	1,373,187.50	1,337,267.60	(35,919.90)
Transportation	256,595.00	256,595.00	242,003.24	(14,591.76)
Economic development	94,827.00	88,227.00	85,403.30	(2,823.70)
Environmental protection	162,300.00	170,300.00	167,965.00	(2,335.00)
Cultural and recreational	430,563.00	440,551.69	432,978.71	(7,572.98)
Cemetery	7,000.00	7,000.00	4,251.31	(2,748.69)
Debt Service	94,800.00	89,400.00	87,658.47	(1,741.53)
Special Appropriations	7,275.00	7,275.00	7,225.00	(50.00)
<b>Total Expenditures</b>	<b>2,750,100.00</b>	<b>2,811,936.19</b>	<b>2,712,514.39</b>	<b>(99,421.80)</b>
Revenue over (under) Expenditures	15,000.00	(43,236.19)	128,105.76	171,341.95
Other financing sources (uses)				
Loan proceeds			-	-
Operating transfer from (to) other funds	(15,000.00)	(29,000.00)	(27,560.20)	1,439.80
Fund Balance Appropriated	-	72,236.19	-	(72,236.19)
	(15,000.00)	43,236.19	(27,560.20)	(70,796.39)
Excess of Revenues and Other Sources Over (under) Expenditures and other uses	-	-	100,545.56	100,545.56
Fund balance, beginning of year			1,649,110.27	
Fund balance, end of year			1,749,655.83	

The notes to the financial statements are an integral part of this statement.

Town of Mayodan, North Carolina  
Proprietary Fund - Water and Sewer Fund  
Statement of Net Position  
June 30, 2019

Exhibit 6

	Enterprise Fund
Assets:	
Current assets:	
Cash and temporary investments	1,780,570.25
Accounts receivable-customers (net of estimated uncollectible accounts)	272,642.16
Inventory	70,696.01
Due from other governments	219,731.22
Total current assets	2,343,639.64
Non-current assets:	
Due from other governments	759,251.24
Total non-current assets	759,251.24
Restricted assets:	
Cash and temporary investments	158,122.51
Capital assets (net of accumulated depreciation)	14,657,375.22
Total assets	17,918,388.61
Deferred outflows of resources	
Pension deferrals	139,476.95
OPEB deferrals	90,710.94
Total deferred outflows of resources	230,187.89
Total assets and deferred outflow of resources	18,148,576.50
Liabilities, Deferred Inflows of Resources and Net Position:	
Liabilities:	
Current liabilities:	
Accounts payable	47,967.22
Accrued salaries	14,285.49
Customer deposits	42,375.43
Due to Other Funds	251,671.16
Notes payable - current maturities	321,626.98
Total current liabilities	677,926.28
Other liabilities:	
Accrued vacation pay	50,694.94
Net pension liability	175,019.65
Notes payable - non-current maturities	1,419,658.94
Net OPEB obligation	1,951,712.58
Unearned revenue	1,107,241.36
Total other liabilities	4,704,327.47
Total liabilities	5,382,253.75
Deferred inflows of resources:	
Pension deferrals	1,847.95
OPEB deferrals	237,653.48
Total deferred outflows of resources	239,501.43
Net Position:	
Net Investment in capital assets	12,916,089.30
Restricted for capital projects	80,974.06
Unrestricted	(470,242.04)
Total Net Position	12,526,821.32
Total liabilities, deferred inflows of resources and net position	18,148,576.50

The notes to the financial statements are an integral part of this statement.

Town of Mayodan  
Statement of Revenues, Expenses  
and Changes in Fund Net Position  
Proprietary Fund - Water and Sewer Fund  
For the Year Ended June 30, 2019

Exhibit 7

	Enterprise Fund
Operating Revenue:	
Water and sewer charges	2,374,599.25
Other operating revenues	370,092.22
Total revenues	2,744,691.47
Operating expenses:	
Water Department	565,506.85
Water Plant	609,336.66
Sewer Department	310,410.38
Waste Water Treatment Plant	388,558.45
Utility Service Fee	110,000.00
Total operating expenses other than depreciation	1,983,812.34
Depreciation	559,540.16
Total operating expenses	2,543,352.50
Net operating loss	201,338.97
Non-operating revenues (expenses)	
Interest income	36,954.93
Other non-operating revenues	4,000.00
Contribution from General Fund to retire debt	17,560.20
Interest expense	(67,554.25)
Net non-operating revenue (expense)	(9,039.12)
Net Income/(Loss)	192,299.85
Total Net Position - beginning of year	12,334,521.47
Total Net Position - end of year	12,526,821.32

The notes to the financial statements are an integral part of this statement.

Town of Mayodan, North Carolina  
Statement of Cash Flows  
Proprietary Fund - Water and Sewer Fund  
For the Year Ended June 30, 2019

Exhibit 8

	Enterprise Fund
Cash flows from operating activities:	
Cash received from customers	2,365,332.62
Cash paid for goods & services	(1,464,502.29)
Cash paid to employees	(489,484.92)
Customer deposits and refunds received	(89,882.91)
Customer deposits returned	84,847.00
Other operating revenue	158,234.96
Net cash provided by operating activities	564,544.46
Cash flows from non-capital financing activities:	
Increase in amount due from other funds	251,671.16
Cash flows from capital and related financing activities:	
Acquisition of capital assets	(325,789.20)
Insurance claims received	4,000.00
Principal paid on bond and equipment contracts	(299,955.56)
Interest paid on bonds and equipment contracts	(67,554.25)
Contribution from General Fund for retirement of debt on public works building	17,560.20
Net cash used by capital and related financing activities	(671,738.81)
Cash flows from investing activities:	
Interest on investments	6,644.76
Interest Received From other governments	30,310.17
Principal Received from other governments	177,114.72
Net cash used for investing activities	214,069.65
Net increase (decrease) in cash and cash equivalents	358,546.46
Cash and cash equivalents at beginning of year	1,580,146.30
Cash and cash equivalents at end of year	1,938,692.76
Reconciliation of operating income to net cash provided by operating activities:	
Operating Income (Loss)	201,338.97
Adjustments to reconcile operating income (Loss) to net cash provided by operating activities:	
Depreciation	559,540.16
Amortization of revenue from Waste Water Treatment Rights	(189,812.81)
Change in assets and Liabilities:	
(Increase) decrease in accounts receivables customers	(31,311.08)
(Increase) decrease in inventories	(28,131.28)
Net pension expense	12,337.75
Net OPEB expense	(763.62)
Increase (decrease) in accounts payable	42,289.54
Increase (decrease) in customer deposits	(5,035.91)
Increase (decrease) in accrued salaries	(1,458.93)
Increase (decrease) in accrued vacation pay	5,551.67
Total Adjustments	363,205.49
Net cash provided by operating activities	564,544.46

The notes to the financial statements are an integral part of this statement.

I. Summary of Significant Accounting Policies

The accounting policies of the Town of Mayodan conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The Town of Mayodan is a municipal corporation which is governed by an elected mayor and five-member council.

B. Basis of Presentation

*Government-wide Statements:* The statement of net position and the statement of activities display information about the government. These statements include the financial activities of the overall government. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the *governmental and business-type activities* of the Town. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Town and for each function of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

*Fund Financial Statements:* The fund financial statements provide information about the Town's funds. Separate statements for each fund category – governmental and proprietary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies result from non-exchange transactions. Other non-operating revenues are ancillary activities such as investment earnings.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

The Town reports the following major governmental funds:

**General Fund** - The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those that are required to be accounted for in another fund. The primary revenue sources are ad valorem taxes and state shared revenues. The primary expenditures are for public safety, streets, sanitation, recreation and general government services.

The Town reports the following non-major governmental funds:

**Special Revenue Fund** – The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. The Town has two Special Revenue Funds: the Urban Development Action Grant Fund and Economic Development Fund.

**Capital Projects Fund** – The Town has one Capital Projects Fund: the Capital Reserve Fund.

The Town reports the following major enterprise fund:

**Water and Sewer Fund** – The Town of Mayodan has one enterprise fund: the Water and Sewer Fund. For financial reporting purposes, a Water and Sewer Capital Projects Fund has been consolidated with the Water and Sewer Fund.

C. Measurement Focus and Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the Town are maintained during the year using the modified accrual basis of accounting.

*Government-wide and Proprietary Fund Financial Statements* - The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operation. The principal operating revenues of the Town's enterprise funds are charges to customers for sales and services. The Town also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

*Governmental Fund Financial Statements* - Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital assets acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The Town considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of September 1, 2013, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, the State of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year in which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax collected and held by the State at year-end on behalf of the Town are recognized as revenue. Sales taxes are considered shared revenue for the Town because the tax is levied by Rockingham County and then remitted to and distributed by the State. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there is both restricted and unrestricted net position available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

D. Budgetary Data

The Town's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, Special Revenue Funds and the Enterprise Funds. All annual appropriations lapse at the fiscal-year end. Project ordinances are adopted for the Grant Projects Special Revenue Fund, the Capital Projects Fund, and the Enterprise Fund Capital Projects Funds, which are consolidated with the operating funds for reporting purposes. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the functional level for all annually budgeted funds and at the project level for the multi-year funds. Amendments are required for any revisions that alter total expenditures of any fund or that change functional appropriations. All amendments must be approved by the governing board. During the year, several amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

E. Assets, Liabilities, and Deferred Outflows/Inflows of Revenues, and Fund Equity

1. Deposits and Investments

All deposits of the Town are made in board-designated official depositories and are secured as required by State law [G.S. 159-31]. The Town may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Town may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30 (c)] authorizes the Town to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain nonguaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; and the North Carolina Capital Management Trust (NCCMT).

2. Cash and Cash Equivalents

The Town maintains separate bank accounts for each fund as needed. All cash and investments are essentially demand deposits and are considered cash and cash equivalents. The Town considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash and cash equivalents.

3. Restricted Assets

The Town maintains separate bank accounts and certificates of deposits for each of its restricted assets. The unexpended loan proceeds of the Water and Sewer Capital Projects

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

Fund are classified as restricted assets for the enterprise fund because their use is restricted for the purpose for which the loan was originally issued. Customer deposits held by the Town before any services are supplied are restricted to the service for which the deposit was collected. Powell Bill funds are also classified as restricted cash because it can be expended only for the purposes of maintaining, repairing, constructing, reconstructing or widening of local streets per G.S. 136-41.1 through 136-41.4. The Town has reserved monies for the retirement of a USDA Loan.

Town of Mayodan Restricted Cash

Governmental Activities		
General Fund		
	Streets	\$ 76,020.89
	Cemetery	83,625.56
	Public Safety	28,636.14
		188,282.59
Total governmental activities		
Business-type Activities		
Water and Sewer Fund		
	Loan Reserve	36,772.45
	Customer Deposits	40,376.00
	Capital Projects	80,974.06
		158,122.51
Total Business-type Activities		
Total Restricted Cash		346,405.10

4. Ad Valorem Taxes Receivable

In accordance with state law [G.S. 105-347 and G.S. 159-13(a)], the Town levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1; (lien date); however, interest does not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2018.

5. Allowances for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

6. Inventory and Prepaid Items

The inventory of the Town is valued at cost (first-in, first-out), which approximates market. The inventory of the Town's enterprise fund consists of material and supplies held for subsequent use. The cost of these inventories is expensed when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

7. Capital Assets

Capital assets are recorded by the government as assets when the cost is equal to or greater than \$2,000 and the asset has a useful life of two or more years. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets received before June 15, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 15, 2015 are recorded at acquisition value. Effective July 1, 2003 general infrastructure assets are recorded at cost. The plant and equipment in the proprietary funds of the Town are recorded at original cost at the time of acquisition. Plant assets of the Town are depreciated on a composite straight-line basis for the entire plant, regardless of the year of acquisition, at a 2% annual rate.

Other assets of the Town are depreciated over their useful lives on a straight-line basis as follows:

Asset Class	Estimated Useful Lives
Vehicles and small trucks	5
Equipment and furniture	10
Mobile equipment and large trucks	10
Buildings	30

8. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net position that applies to a future period and so will not be recognized as an expense or expenditure until then. The Town has two items that meet this criterion, contributions made to the pension plan and for other postemployment benefit (OPEB) payments made in the 2019 fiscal year. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net position that applies to a future period and so will not be recognized as revenue until then. The Town has only four items that meet

the criterion for this category - prepaid taxes, property taxes receivable, pension deferrals and OPEB deferrals.

#### 9. Long-Term Debt

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs, except for prepaid insurance costs, are expensed in the reporting period in which they are incurred. Prepaid insurance costs are expensed over the life of the debt.

In fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 10. Compensated Absences

The vacation policy of the Town provides for the accumulation of up to thirty days earned vacation leave with such leave being fully vested when earned. For the Town's government-wide and proprietary funds, an expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned. The Town has assumed a first-in, first-out method of using accumulated compensated time. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

The Town's sick leave policies provide for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the Town has no obligation for the accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

#### 11. Net Position/Fund Balances

##### Net Position

Net position in government-wide and proprietary fund financial statements are classified as net investment in capital assets; restricted; and unrestricted. Restricted net

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute.

Fund Balances

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

**Nonspendable Fund Balance** – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Inventories - portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

**Restricted Fund Balance** – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State statute - North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State statute (RSS), is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as "restricted by State statute". Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget. Per GASB guidance, RSS is considered a resource upon which a restriction is "imposed by law through constitutional provisions or enabling legislation." RSS is reduced by inventories and prepaids as they are classified as nonspendable. Outstanding Encumbrances are included within RSS. RSS is included as a component of Restricted Net position and Restricted fund balance on the face of the balance sheet.

Restricted for Streets - Powell Bill portion of fund balance that is restricted by revenue source for street construction and maintenance expenditures. This amount represents the balance of the total unexpended Powell Bill funds.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

Restricted for Public Safety – portion of fund balance that is restricted by revenue source for certain police expenditures.

Restricted for Cemetery – portion of fund balance that is restricted by revenue source for maintenance of the Town of Mayodan Cemetery.

Committed Fund Balance –portion of fund balance that can only be used for specific purposes imposed by majority vote by quorum of Town of Mayodan’s governing body (highest level of decision-making authority). The governing body can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Assigned fund balance – portion of fund balance that the Town of Mayodan intends to use for specific purposes.

Subsequent year’s expenditures – portion of fund balance that is appropriated in the next year’s budget that is not already classified in restricted or committed. The governing body approves the appropriation.

Unassigned fund balance – the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The Town does not have a minimum fund balance policy or a revenue spending policy.

## 12. Defined Benefit Cost-Sharing Plans

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Local Governmental Employees’ Retirement System (LGERS) and additions to/deductions from LGERS’ fiduciary net position have been determined on the same basis as they are reported by LGERS. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The Town of Mayodan’s employer contributions are recognized when due and the Town of Mayodan has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of LGERS. Investments are reported at fair value.

For purposes of measuring the net pension expense, information about the fiduciary net position of the Firefighters’ and Rescue Squad Workers’ Pension Fund (FRSWPF) and additions to/deductions from FRSWPF’s fiduciary net position have been determined on the same basis as they are reported by FRSWPF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## II. Stewardship, Compliance, and Accountability

### A. Excess of Expenditures over Appropriations

For the fiscal year ended June 30, 2019, the expenditures made in the Town's Water and Sewer Fund exceeded the authorized appropriations made by the governing board for the Water Plant by \$23,680.70. This over-expenditure occurred because of unplanned water plant repairs. Management and the Board will more closely review the budget reports to ensure compliance in future years.

## III. Detail Notes on All Funds

### A. Assets

#### 1. Deposits

All the deposits for the Town are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits that exceed the federal depository insurance coverage level are collateralized with securities held by the Town's agents in the Town's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Town, these deposits are considered to be held by the Town's agents in their names. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Town or the escrow agent. Because of the inability to measure the exact amounts of collateral pledged for the Town under the Pooling Method, the potential exists for under collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method.

The Town has no policy regarding custodial credit risk for deposits, but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions, and to monitor them for compliance. The Town complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured.

At June 30, 2019 the Town's deposits had a carrying amount of \$3,288,630.84 and a bank balance of \$3,629,843.85. The Town's bank balances are fully covered by federal depository insurance or by collateral held under the pooling method. At June 30, 2019, the Town's petty cash fund totaled \$200.00.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

2. Receivables - Allowance for Doubtful Accounts

The amounts presented in the Balance Sheet and the Statement of Net Position are net of the following allowances for doubtful accounts:

	June 30, 2019
General Fund	
Taxes Receivable	17,866.05
Accounts Receivable	37,859.59
Enterprise funds - Water and Sewer Fund	61,666.08
	117,391.72

3. Capital Assets

Capital asset activity for the Town of Mayodan for the year ended June 30, 2019 was as follows:

	Beginning Balances	Increases	Transfers	Decreases	Ending Balances
Governmental Activities:					
Capital assets not being depreciated:					
Farris Park	201,000.00				201,000.00
Land - Other	233,716.56				233,716.56
Washington Mills Property	249,988.38				249,988.38
Construction in Progress		55,000.00	4,000.00		59,000.00
Total capital assets not being depreciated	684,704.94	55,000.00	4,000.00	-	743,704.94
Capital assets being depreciated:					
Buildings	893,057.75	9,988.69			903,046.44
Land improvements	40,139.46				40,139.46
Farris Park	819,353.59		(4,000.00)		815,353.59
Furniture and equipment	1,276,047.79	38,216.37			1,314,264.16
Vehicles and motorized equipment	1,725,999.76	103,398.52		9,189.90	1,820,208.38
Lewis Street - tennis courts	6,673.89				6,673.89
Infrastructure -road	916,141.44				916,141.44
Total capital assets being depreciated	5,677,413.68	151,603.58	(4,000.00)	9,189.90	5,815,827.36
Less accumulated depreciation for:					
Buildings	625,808.67	19,859.19			645,667.86
Land improvements	2,649.51	2,205.79			4,855.30
Farris Park improvements	591,696.02	11,635.89			603,331.91
Furniture and equipment	1,060,717.03	53,518.84			1,114,235.87
Vehicles and motorized equipment	1,177,381.89	112,319.30		9,189.90	1,280,511.29
Lewis Street - tennis courts	6,673.89				6,673.89
Infrastructure -road	86,931.42	18,322.85			105,254.27
Total accumulated depreciation	3,551,858.43	217,861.86	-	9,189.90	3,760,530.39
Total capital assets being depreciated, net	2,125,555.25				2,055,296.97
Governmental activity capital assets, net	2,810,260.19				2,799,001.91

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

Depreciation expense was charged to functions/programs of the primary government as follows:

	June 30, 2019
General Government	11,382.48
Public Safety	127,564.72
Transportation	39,428.63
Environmental Protection	-
Cultural and Recreational	39,486.03
Total depreciation expense	217,861.86

	Beginning Balances	Increases	Transfers	Decreases	Ending Balances
Water and Sewer Fund					
Capital assets not being depreciated:					
Land	111,060.50				111,060.50
Construction in progress	-	236,744.26			236,744.26
Total capital assets not being depreciated	111,060.50	236,744.26	-	-	347,804.76
Capital assets being depreciated:					
Plant and distribution systems and buildings	23,442,820.18	28,246.08			23,471,066.26
Furniture and equipment	681,379.67	60,798.86			742,178.53
Vehicles	329,758.50				329,758.50
Total capital assets being depreciated	24,453,958.35	89,044.94	-	-	24,543,003.29
Less accumulated depreciation for:					
Plant and distribution systems	8,966,375.80	472,758.89			9,439,134.69
Furniture and Equipment	478,455.70	51,780.48			530,236.18
Vehicles	229,061.17	35,000.79			264,061.96
Total accumulated depreciation	9,673,892.67	559,540.16	-	-	10,233,432.83
Total capital assets being depreciated, net	14,780,065.68				14,309,570.46
Business-type Activities Capital Assets, Net	14,891,126.18				14,657,375.22

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

4. Non-Current Assets:

Amount due from other governments:

At June 30, 2004, the Town had obtained approval for a state revolving fund loan in the amount of \$5,500,000. The loan was obtained for additional capacity on its waste-water treatment plant, to enable Mayodan to treat waste-water for the municipalities of Madison and Stoneville. The Town of Mayodan owns the system and is responsible for all of the debt, but the Town of Madison was responsible for a note to the Town of Mayodan in the amount of \$2,766,421 and the Town of Stoneville was responsible to the Town of Mayodan for a note in the amount of \$1,029,835. These notes are being amortized over a 20-year period and bear interest at the rate of 2.66%.

At June 30, 2019 the balances were as follows:

Due from the Town of Madison	691,605.18
Due from the Town of Stoneville	257,458.87
	949,064.05
Less current maturities	189,812.81
	759,251.24

The receivables were credited to an Unearned Revenue account which is being amortized over a 20-year life using the straight-line method.

B. Liabilities

1. Pension Plan Obligations and Postemployment Obligations

a. Local Governmental Employees' Retirement System

Plan Description. The Town of Mayodan is a participating employer in the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454 or at [www.osc.nc.gov](http://www.osc.nc.gov).

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

*Benefits Provided.* LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (age 55 for firefighters). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age (15 years of creditable service for firefighters and rescue squad members who are killed in the line of duty) or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible beneficiaries of LEO members who die while in active service or within 180 days of their last day of service and who also have either completed 20 years of creditable service regardless of age, or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 years of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

*Contributions.* Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. Town of Mayodan employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. The Town of Mayodan's contractually required contribution rate for the year ended June 30, 2019, was 8.50% of compensation for law enforcement officers and 7.93% for general employees and firefighters, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the Town of Mayodan were \$116,450.85 for the year ended June 30, 2019.

*Refunds of Contributions* – Town employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

a 60 day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by LGERS.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions***

At June 30, 2019, the Town reported a liability of \$538,522 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2017. The total pension liability was then rolled forward to the measurement date of June 30, 2018 utilizing update procedures incorporating the actuarial assumptions. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2018, the Town's proportion was .02270%, which was a decrease of .001% from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the Town recognized pension expense of \$157,157. At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Differences between expected and actual experience	83,081	2,788
Changes in assumptions	142,903	
Net difference between projected and actual earnings on pension plan investments	73,923	
Changes in proportion and differences between Town contributions and proportionate share of contributions	12,802	2,898
Town contributions subsequent to the measurement date	116,451	
Total	<u>429,160</u>	<u>5,686</u>

\$116,451 reported as deferred outflows of resources related to pensions resulting from Town contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

<b>Year ended June 30:</b>	
2020	\$ 149,121
2021	94,192
2022	18,893
2023	44,817
2024	-
Thereafter	-
	\$ 307,023

*Actuarial Assumptions.* The total pension liability in the December 31, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	3.50 to 8.10 percent, including inflation and productivity factor
Investment rate of return	7.00 percent, net of pension plan investment expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e. general, law enforcement officer) and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2017 valuation were based on the results of an actuarial experience study for the period January 1, 2010 through December 31, 2014.

Future ad hoc COLA amounts are not considered to be substantively automatic and are therefore not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income return projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

of return for each major asset class as of June 30, 2018 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Fixed Income	29.0%	1.4%
Global Equity	42.0%	5.3%
Real Estate	8.0%	4.3%
Alternatives	8.0%	8.9%
Credit	7.0%	6.0%
Inflation Protection	6.0%	4.0%
Total	<u>100%</u>	

The information above is based on 30 year expectations developed with the consulting actuary for the 2017 asset, liability, and investment policy study for the North Carolina Retirement Systems, including LGERS. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 3.00%. All rates of return and inflation are annualized.

*Discount rate.* The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the Town's proportionate share of the net pension liability to changes in the discount rate.* The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the Town's proportionate share of the net pension asset or liability would be if it were calculated using a discount rate that is one percentage point lower (6.00 percent) or one percentage point higher (8.00 percent) than the current rate:

	<u>1% Decrease (6.00%)</u>	<u>Discount Rate (7.00%)</u>	<u>1% Increase (8.00%)</u>
Town's proportionate share of the net pension liability (asset)	1,293,576	538,522	(92,413)

*Pension plan fiduciary net position.* Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

b. Law Enforcement Officers Special Separation Allowance

**1. Plan Description.**

The Town of Mayodan administers a public employee retirement system (the *Separation Allowance*), a single-employer defined benefit pension plan that provides retirement benefits to the Town's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The Separation Allowance is equal to 0.85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

All full-time Town law enforcement officers are covered by the Separation Allowance. At December 31, 2017, the Separation Allowance's membership consisted of:

Retirees receiving benefits	1
Terminated plan members entitled to but not yet receiving benefits	-
Active plan members	<u>15</u>
Total	<u>16</u>

**2. Summary of Significant Accounting Policies**

*Basis of Accounting.* The Town has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits are recognized when due and payable in accordance with the terms of the plan.

The Separation Allowance has no assets accumulated in a trust that meets the criteria which are outlined in GASB Statement 73.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

**3. Actuarial Assumptions**

The entry age actuarial cost method was used in the December 31, 2017 valuation. The total pension liability in the December 31, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5 percent
Salary increases	3.50 to 7.35 percent, including inflation
Discount rate	3.64 percent

The discount rate used to measure the TPL is the S&P Municipal Bond 20 Year High Grade Rate index.

Mortality rates are based on the RP-2014 Healthy Annuitant base rates projected to the valuation date using MP-2015, projected forward generationally from the valuation date using MP-2015.

**4. Contributions.**

The Town is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned on a pay as you go basis through appropriations made in the General Fund operating budget. There were no contributions made by employees. The Town's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. The Town made \$24,210 in Separation Allowance payments for the year ended June 30, 2019.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions.**

At June 30, 2019, the Town reported a total pension liability of \$463,415. The total pension liability was measured as of December 31, 2018 based on a December 31, 2017 actuarial valuation. The total pension liability was then rolled forward to the measurement date of December 31, 2018 utilizing update procedures incorporating the actuarial assumptions. For the year ended June 30, 2019, the Town recognized pension expense of \$31,626.36.

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 12,225	\$ 15,652
Changes of assumptions	16,819	18,379
Town benefit payments and plan administrative expense made subsequent to the measurement date	<u>12,105</u>	<u>-</u>
Total	<u>\$ 41,149</u>	<u>\$ 34,031</u>

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

The \$12,105 reported as deferred outflows of resources related to pensions will be recognized as a decrease of the total pension liability in the year ended June 30, 2020. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

**Year ended June 30:**

2020	7,570
2021	7,570
2022	7,570
2023	6,462
2024	4,859
Thereafter	-

*Sensitivity of the Town's total pension for the separation allowance liability to changes in the discount rate.* The following presents the Town's total pension liability calculated using the discount rate of 3.64 percent, as well as what the Town's total pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.64 percent) or 1-percentage-point higher (4.64 percent) than the current rate:

	<u>1% Decrease (2.64%)</u>	<u>Discount Rate (3.64%)</u>	<u>1% Increase (4.64%)</u>
Total pension liability	\$ 498,095	\$ 463,415	\$ 431,364

**Schedule of Changes in Total Pension Liability  
Law Enforcement Officers' Special Separation Allowance**

	<u>2019</u>
Beginning Balance as of December 31, 2017	\$ 489,231
Service Cost	18,541
Interest on the total pension liability	15,077
Differences between expected and actual experience in the measurement of the total pension liability	(18,913)
Changes of assumptions or other inputs	(16,311)
Benefit Payments	(24,210)
Ending balance of the total pension liability as of December 31, 2018	<u>\$ 463,415</u>

The plan currently uses mortality tables that vary by age, and health status (i.e. disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

The actuarial assumptions used in the December 31, 2017 valuation were based on the results of an actuarial experience study for the period January 1, 2010 through December 31, 2014.

***Total Expense, Liabilities, and Deferred Outflows and Inflows of Resources Related to Pensions.***

	LGERS	LEOSSA	Total
<b>Pension Expense</b>	\$ 157,157	\$ 31,626	\$ 188,783
<b>Pension Liability</b>	538,522	463,415	1,001,937
<b>Proportionate share of the net pension liability</b>	0.0227%	NA	
<b>Deferred of Outflows of Resources:</b>			
Differences between expected and actual experience	83,081	12,225	95,306
Changes of assumptions	142,903	16,819	159,722
Net difference between projected and actual earnings on plan investments	73,923		73,923
Changes in proportion and differences between contributions and proportionate share of contributions	12,802		12,802
Benefit payments and administrative costs paid subsequent to the measurement date	116,451	12,105	128,556
	429,160	41,149	470,309
<b>Deferred of Inflows of Resources</b>			
Differences between expected and actual experience	2,788	15,652	18,440
Changes of assumptions	-	18,379	18,379
Net difference between projected and actual earnings on plan investments	-		-
Changes in proportion and differences between contributions and proportionate share of contributions	2,898		2,898
	5,686	34,031	39,717

**c. Supplemental Retirement Income Plan for Law Enforcement Officers and All Other Full-Time Employees**

**Plan Description.** The Town contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Town contributes five percent of general employees' salaries as well as five percent for law enforcement officers' salaries.

All employees may make voluntary contributions to the plan. Contributions for the year ended June 30, 2019 were \$108,273.40 which consisted of \$71,034.40 from the Town and \$37,239.00 from the employees.

d. Firemen's and Rescue Squad Worker's Pension Fund

*Plan Description.* The State of North Carolina contributes, on behalf of the Town of Mayodan, to the Firefighter's and Rescue Squad Workers' Pension Fund (fund) (FRSWPF), a cost-sharing multiple-employer defined benefit pension plan with a special funding situation administered by the State of North Carolina. The Fund provides pension benefits for eligible fire and rescue squad workers that have elected to become members of the fund. Article 86 of G.S. Chapter 58 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the state Senate, one appointed by the state House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Firefighter's and Rescue Squad Workers' Pension Fund is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for the Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454, or at [www.osc.nc.gov](http://www.osc.nc.gov).

*Benefits Provided.* FRSWPF provides retirement and survivor benefits. The present retirement benefit is \$170 per month. Plan members are eligible to receive the monthly benefit at age 55 with 20 years of creditable service as a firefighter or rescue squad worker, and have terminated duties as a firefighter or rescue squad worker. Eligible beneficiaries of members who die before beginning to receive the benefit will receive the amount paid by the member and contributions paid on the member's behalf into the plan. Eligible beneficiaries of members who die after beginning to receive benefits will be paid the amount the member contributed minus the benefits collected.

*Contributions.* Plan members are required to contribute \$10 per month to the plan. The State, a non-employer contributor, funds the plan through appropriations. The Town does not contribute to the plan. Contribution provisions are established by General Statute 58-86 and may be amended only by the North Carolina General Assembly. For the fiscal year ending June 30, 2018, the State contributed \$17,952,000 to the plan. The Town's proportionate share of the State's contribution is \$9,868.32.

*Refunds of Contributions* – Plan members who are no longer eligible or choose not to participate in the plan may file an application for a refund of their contributions. Refunds include the member's contributions and contributions paid by others on the member's behalf. No interest will be paid on the amount of the refund. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by FRSWPF.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions***

At June 30, 2018, the Town reported no liability for its proportionate share of the net pension liability, as the State provides 100% pension support to the Town through its appropriations to the FRSWPF. The total portion of the net pension liability that was associated with the Town and supported by the State was \$26,847.87. The net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2017. The total pension liability was then rolled forward to the measurement date of June 30, 2018 utilizing update procedures incorporating the actuarial assumptions. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers. As the Town is not projected to make any future contributions to the plan, its proportionate share at June 30, 2018 and at June 30, 2017 was 0%.

For the year ended June 30, 2019, the Town recognized pension expense of \$7,634.97 and revenue of \$7,634.97 for support provided by the State. At June 30, 2019, the Town reported no deferred outflows of resources and no deferred inflows of resources related to pensions.

*Actuarial Assumptions.* The total pension liability in the December 31, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0 percent
Salary increases	Not applicable
Investment rate of return	7.00 percent, net of pension plan investment expense, including inflation

For more information regarding actuarial assumptions, including mortality tables, the actuarial experience study, the consideration of future ad hoc COLA amounts, the development of the projected long-term investment returns, and the asset allocation policy, refer to the discussion of actuarial assumptions for the LGERS plan in Section a. of this note.

*Discount rate.* The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

*Pension plan fiduciary net position.* Detailed information about the pension plan's fiduciary net position is available in the separately issued Comprehensive Annual Financial Report (CAFR) for the State of North Carolina.

e. Other Postemployment Benefits

1. Postemployment Health Care Benefits

*Plan Description.* Employees of the Town of Mayodan who retire under the North Carolina Local Government Employees' Retirement System (NCLGERS) and draw benefits from the System may continue in the Town's group health plan. The Town pays the full cost of coverage for employees' benefits through North Carolina League of Municipalities Risk Management Services. Employees hired on or before July 14, 2008 who retires with a minimum of 20 years of creditable service also have the option of purchasing coverage for themselves and dependents at the Town's group rate. Employees hired on or after July 14, 2008 who retires with less than 15 years of service are not eligible for postemployment coverage. Retirees who qualify for coverage receive the same benefits as active employees. Coverage for all retirees who are eligible for Medicare will be transferred to a Medicare Supplemental plan after qualifying for Medicare. The Town Council may amend the benefit provisions. A separate report was not issued for the plan.

The Town will pay the premium for coverage based on the years of Town service of the retired employee according to the following schedules:

1) If hired on or before 7/14/2008:

Years of Town Service at Retirement	Town Contribution
5 – 19	0%
20 or more	100%

2) If hired after 7/14/2008:

Years of Town Service at Retirement	Town Contribution
15 – 19	33%
20 – 29	66%
30 or more	100%

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

Health care and prescription drugs, dental and vision coverage are provided by the Town's group health plan. Retirees must pay the full premium for dental and vision coverage. The retiree may continue dependent coverage (and pay the full cost of this coverage) if enrolled in dependent coverage at the time of retirement. Dependent coverage terminates 3 years after the retirees' death.

Membership of the Health Care Plan consisted of the following at June 30, 2018, the date of the latest actuarial valuation:

	General Employees:	Law Enforcement Officers:
Retired members receiving benefits	10	4
Terminated plan members entitled to but not yet receiving benefits	-	-
Active plan members	19	14
Total	29	18

***Total OPEB Liability***

The Town's OPEB liability of \$4,605,268 was measured as of June 30, 2018 and was determined by an actuarial valuation as of that date.

*Actuarial assumptions and other inputs.* The total OPEB liability in the June 30, 2017 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement unless otherwise specified:

Inflation	2.5 %
Real Wage Growth	1.0 %
Wage Inflation	3.5 %
Salary Increases, including wage inflation	
General Employees	3.5 % - 7.75 %
Law Enforcement Officers	3.5 % - 7.35 %
Municipal Bond Index Rate	
Prior Measurement Date	3.56%
Measurement Date	3.89%
Healthcare cost trend rates	
Pre-Medicare	7.5% for 2017 decreasing to an ultimate rate of 5.0% by 2023
Medicare	5.5% for 2017 decreasing to an ultimate rate of 5.0% by 2020

The discount rate used to measure the Total OPEB Liability (TOL) was based on the June average of the Bond Buyer General Obligation 20-year Municipal Bond Index published weekly by The Bond Buyer.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

***Changes in the Total OPEB Liability***

	Total OPEB Liability
Balance at June 30, 2017	4,688,150
Changes for the year	
Service Cost	141,481
Interest	163,915
Changes of benefit terms	-
Differences between expected and actual experience	45,257
Changes in assumptions	(264,491)
Benefits payments	(169,044)
Net Changes	(82,882)
Balance at June 30, 2018	4,605,268

Mortality rates were based on the RP-2014 mortality tables, with adjustments for LGERS experience and generational mortality improvements using Scale MP-2015.

The demographic actuarial assumptions for retirement, disability incidence, withdrawal, and salary increased used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the period January 1, 2010 – December 31, 2014, adopted by LGERS.

The remained actuarial assumptions (e.g., initial per capital costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2017 valuation were based on a review of recent plan experience performed concurrently with the June 30, 2017 valuation.

*Sensitivity of the total OPEB liability to changes in the discount rate.* The following presents the total OPEB liability at the Town, as well as what the Town's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.89 percent) or 1-percentage-point higher (4.89 percent) than the current discount rate.

	1% Decrease (2.89 %)	Discount Rate (3.89 %)	1% Increase (4.89 %)
Total OPEB Liability	\$ 5,482,002	\$ 4,605,268	\$ 3,925,166

*Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.* The following presents the total OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-lower or 1-percentage-higher than the current healthcare cost trend rates:

	1% Decrease	Discount Rate	1% Increase
Total OPEB Liability	\$ 3,854,545	\$ 4,605,268	\$ 5,586,235

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

***OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB***

For the year ended June 30, 2019, the Town recognized OPEB expense of \$172,161. At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	40,079	-
Changes of assumptions	-	560,768
Benefit payments and administrative costs made subsequent to the measurement date	173,963	
<b>Total</b>	<b>214,042</b>	<b>560,768</b>

\$173,963 reported as deferred outflows of resources related to pensions resulting from benefit payments made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease of the total pension liability in the year ended June 30, 2020. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

**Year Ended June 30:**

2019	\$ (103,823)
2020	(103,823)
2021	(103,823)
2022	(103,823)
2023	(82,489)
Thereafter	(22,908)

*Funding Policy.* The Town pays the cost of coverage for the healthcare benefits paid to qualified retirees according to the schedule under the plan description. The Town has chosen to fund the healthcare benefits on a pay as you go basis.

**2. Other Employment Benefit**

The Town has also elected to provide death benefits to employees through the Death Benefit Plan for Members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer, State-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to the employee's death, but the benefit may not exceed

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

\$50,000 or be less than \$25,000. Because death benefit payments are made from the Death Benefit Plan and not by the Town, the Town does not determine the number of eligible participants. The Town has no liability beyond the payment of monthly contributions. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount. Contributions are determined as a percentage of monthly payroll based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. The Town considers these contributions to be immaterial.

### 3. Deferred Outflows and Inflows of Resources

The Town has deferred outflows and inflows of resources. Deferred outflows of resources at year end are composed of the following:

Contributions to pension plan in current fiscal year (Pensions)	128,556
Contributions to pension plan in current fiscal year (OPEB)	173,963
Benefit Payments for separation allowance	-
Differences between expected and actual experience	135,385
Differences between projected and actual earnings on pension plan investments	73,923
Change in assumptions	159,722
Change in proportion and differences between Town contributions and proportionate share of contributions	12,802
	684,351

Deferred inflows of resources at year-end are comprised of the following:

	Statement of Net Position	General Fund Balance Sheet
Prepaid Taxes	-	-
Other Receivables		13,173
Property Tax Receivable		17,487
Differences between expected and actual experience (Pension)	18,440	
Changes in proportion and differences between Town contributions and proportionate share of contribution	2,898	
Changes of assumptions (Separation allowance)	18,379	
Changes of assumptions (OPEB)	560,768	
	600,485	30,660

### 4. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town participates in three self-funded risk-financing pools administered by the North Carolina League of Municipalities. Through these pools, the Town obtains general liability and auto liability coverage of \$2 million per occurrence, property coverage up to the total insured values of the property policy, workers' compensation coverage up to statutory limits, and employee health coverage. The liability and property exposures are reinsured through commercial carriers for claims in excess of retentions as selected by the Board of Trustees each year. Stop loss insurance is purchased by the Board of Trustees to protect against large

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

medical claims that exceed certain dollar cost levels. Specific information on the limits of the reinsurance, excess and stop loss policies purchased by the Board of Trustees can be obtained by contacting the Risk Management Services Department of the NC League of Municipalities. The pools are audited annually by certified public accountants, and the audited financial statements are available to the Town upon request. The employee health coverage plan does not apply a lifetime or annual benefit maximum to each plan participant for the total claim expenses incurred and paid while covered under the plan. Also the Town carries coverage for employee benefits liability and public officials' liability coverage with annual aggregate coverage of \$5,000,000 and \$5,000,000, respectively.

The Town carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage in the prior year, and settled claims have not exceeded coverage in any of the past three fiscal years.

The Town carries limited flood coverage insurance through the Interlocal Risk Financing Fund of NC for all property of the Town located in flood rate zones that correspond to areas outside the 1 percent annual chance floodplain.

In accordance with G.S. 159-29, the Town's employees that have access to \$100 or more at any given time of the Town's funds are performance bonded through a commercial surety bond. The finance officer and tax collector are each individually bonded for \$50,000 and \$10,000 respectively. The remaining employees that have access to funds are bonded under a blanket bond for \$10,000.

5. Long-Term Obligations

a. Revolving Fund Loan

At June 30, 2004 the Town had obtained approval for a state revolving fund loan in the amount of \$5,500,000. The loan was obtained for additional capacity on its wastewater treatment plant, to enable Mayodan to treat wastewater for the municipalities of Madison and Stoneville. The proceeds on this loan amounted to \$5,048,213. This loan has been approved to be funded over a period of 20 years at an interest rate of 2.66%. The completion date was May, 2005.

A maturity schedule is presented as follows:

<u>Fiscal Year</u>	<u>Interest</u>	<u>Principal</u>	<u>Total</u>
2019-2020	33,570.62	252,410.65	285,981.27
2020-2021	26,856.50	252,410.65	279,267.15
2021-2022	20,142.36	252,410.65	272,553.01
2022-2023	13,428.24	252,410.65	265,838.89
2023-2024	6,714.12	252,410.65	259,124.77
	100,711.84	1,262,053.25	1,362,765.09

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

b. Public Works Facilities Building Loan

The Town constructed a Public Works Facilities Building which was completed on December 31, 2004 at a total cost of \$ 788,990.98. The building was financed with a U.S.D.A. loan of \$550,000.00 and a U.S.D.A Grant in the amount of \$245,829.50. The installment agreement requires annual payments of \$33,770.00 to begin December 21, 2005 and the final payment is due December 21, 2034. The interest rate was 4.5% per year until paid in full. The loan was refinanced with First Bank during fiscal year ending June 30, 2019 in the amount of \$410,000.00. The refinanced loan has an interest rate of 3.125% and calls for monthly payments of \$3,990.96 beginning September 2018 and ending August 2028. The payment schedule is as follows:

<u>Fiscal Year</u>	<u>Interest</u>	<u>Principal</u>	<u>Total</u>
2019-2020	11,565.19	36,326.33	47,891.52
2020-2021	10,366.17	37,525.35	47,891.52
2021-2022	9,159.80	38,731.72	47,891.52
2022-2023	7,914.65	39,976.87	47,891.52
2023-2024	6,647.02	41,244.50	47,891.52
2024-2028	12,855.90	186,757.90	199,613.80
	58,508.73	380,562.67	439,071.40

c. Madison-Mayodan Public Library

The Town executed an inter-local agreement with Rockingham County and the Town of Madison to fund the construction of the Madison-Mayodan Public Library. The Town's portion is being financed by an installment purchase bank loan in the amount \$312,500 for a period of fifteen years. The interest payments began February 15, 2013 and are being repaid semi-annually at a rate of 2.35%. The principal is being repaid in annual installments of \$15,833.33 which began August 15, 2013 and the final payment is due August 15, 2027.

The payment schedule is as follows:

<u>Fiscal Year</u>	<u>Interest</u>	<u>Principal</u>	<u>Total</u>
2019-2020	3,162.71	15,833.33	18,996.04
2020-2021	2,790.62	15,833.33	18,623.95
2021-2022	2,418.54	15,833.33	18,251.87
2022-2023	2,046.46	15,833.33	17,879.79
2023-2024	1,674.38	15,833.33	17,507.71
2024-2028	2,976.67	61,023.14	63,999.81
	15,069.38	140,189.79	155,259.17

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

d. Two MGD Water Tank

At June 30, 2009 the Town completed the construction of a two MGD Water Tank. The Water Tank was financed in part by an installment purchase bank loan in the amount of \$448,500. The interest payments began on October 17, 2007 and were being repaid monthly at a rate of 4.1%. The principal was being repaid in annual installments of \$29,900 that began on September 17, 2008 and the final payment was due September 17, 2022. The Water Tank was refinanced on September 30, 2012 in the amount of \$328,900. The interest payments began on September 15, 2012 and are being repaid monthly at a rate of 2.69%. The principal is being repaid in annual installments of \$32,890 to begin on October 15, 2012 and the final payment is due October 15, 2021.

The payment schedule is as follows:

<u>Fiscal Year</u>	<u>Interest</u>	<u>Principal</u>	<u>Total</u>
2019-2020	2,098.81	32,890.00	34,988.81
2020-2021	1,196.88	32,890.00	34,086.88
2021-2022	299.84	32,890.00	33,189.84
	3,595.53	98,670.00	102,265.53

e. Fire Vehicle

On February 25, 2016 the Town entered into an agreement to obtain a loan for \$237,500.00 to purchase a fire truck. (Rosenbauer Custom Pumper with Commander Chassis). The total vehicle cost was \$408,508.00 of which \$171,008.00 was paid in cash and the remainder was paid from loan proceeds. The fire truck was delivered in April 2017. Interest payments began on March 25, 2016 and are being paid monthly at a rate of 2.35%. The principal is being repaid in annual installments of \$23,750 that began on February 25, 2017. The final payment is due February 25, 2026.

The payment schedule is as follows:

<u>Fiscal Year</u>	<u>Interest</u>	<u>Principal</u>	<u>Total</u>
2019-2020	3,775.10	23,750.00	27,525.10
2020-2021	3,199.88	23,750.00	26,949.88
2021-2022	2,643.31	23,750.00	26,393.31
2022-2023	2,077.44	23,750.00	25,827.44
2023-2024	1,511.57	23,750.00	25,261.57
2024-2026	1,334.83	47,500.00	48,834.83
	14,542.13	166,250.00	180,792.13

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

f. Washington Mills Property Acquisition

On January 13, 2017 the Town entered into an agreement to obtain a loan for \$120,000.00 which was used to purchase and clean-up the Washington Mills property. The total initial cost of this property was \$97,945.13. Interest payments began on February 13, 2017 and are being paid monthly at a rate of 2.35%. The principal is being repaid in annual installments of \$30,000 that begin on January 13, 2018. The final payment is due January 13, 2021. An initial principal payment of \$25,000 was made on March 1, 2017. This loan is also secured by a GMC truck.

The payment schedule is as follows:

<u>Fiscal Year</u>	<u>Interest</u>	<u>Principal</u>	<u>Total</u>
2019-2020	528.73	30,000.00	30,528.73
2020-2021	68.53	5,000.00	5,068.53
	<u>597.26</u>	<u>35,000.00</u>	<u>35,597.26</u>

i. General Obligation Indebtedness

The Town's general obligation bonds issued to finance the construction of facilities utilized in the operations of the water and sewer system and which are being retired by its resources are reported as long-term debt in the Water and Sewer Fund. All bonds are collateralized by the faith, credit, and taxing power of the Town. Principal and interest requirements are appropriated when due.

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

The legal debt margin of the Town at June 30, 2019 was \$18,226,963.05

Annual debt service requirements to maturity for long-term obligations are as follows:

Year Ending June 30	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2020	69,583.33	7,466.54	321,626.98	47,234.62
2021	44,583.33	6,059.03	322,826.00	38,419.55
2022	39,583.33	5,061.85	324,032.37	29,602.00
2023	39,583.33	4,123.90	292,387.52	21,342.89
2024	39,583.33	3,185.95	293,655.15	13,361.14
2024-2029	108,523.14	4,311.50	186,757.90	12,855.90
	<u>341,439.79</u>	<u>30,208.77</u>	<u>1,741,285.92</u>	<u>162,816.10</u>

j. Changes in Long-Term Liabilities:

	Balance June 30, 2018	Increases	Decreases	Balance June 30, 2019	Current Portion of Balance
<b>Governmental Activities:</b>					
Installment Purchases -					
Washington Mills Property	65,000.00		30,000.00	35,000.00	30,000.00
Fire Truck	190,000.00		23,750.00	166,250.00	23,750.00
Public Library	156,023.12		15,833.33	140,189.79	15,833.33
2015 Ford Explorer	8,803.47		8,803.47	-	-
Compensated Absences	93,911.00	3,138.89		97,049.89	
Net Pension Obligation(LEO)	489,231.00		25,816.00	463,415.00	
Net Pension Liability(LGERS)	219,795.00	143,707.00		363,502.00	
Net OPEB Obligation	2,701,312.00		47,757.00	2,653,555.00	
<b>Governmental activities long-term liabilities</b>	<u>3,924,075.59</u>	<u>146,845.89</u>	<u>151,959.80</u>	<u>3,918,961.68</u>	<u>69,583.33</u>
<b>Business-Type Activities:</b>					
Due to USDA					
Public Works Facilities Building	395,217.58		14,654.91	380,562.67	36,326.33
Installment Loan Two MG Water Tank	131,560.00		32,890.00	98,670.00	32,890.00
Regional Waste-Water Treatment Plant	1,514,463.90		252,410.65	1,262,053.25	252,410.65
Compensated Absences	45,143.00	5,552.00		50,695.00	
Net Pension Liability(LGERS)	111,721.00	63,299.00		175,020.00	
Net OPEB Obligation	1,986,837.97		35,125.39	1,951,712.58	
<b>Business-type activities long-term liabilities</b>	<u>4,184,943.45</u>	<u>68,851.00</u>	<u>335,080.95</u>	<u>3,918,713.50</u>	<u>321,626.98</u>

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

C. Interfund Balances and Activity

This obligation represents the June 2019 operating expenses paid by Water and Sewer Fund for the General Fund.

Transfers to/from Other Funds

Transfers to/from Other Funds at June 30, 2019 consist of the following:

From General Fund - to Water & Sewer Fund	<u>(17,560.20) [A]</u>
--	------------------------

[A] Transfer to Water and Sewer Fund for retirement of debt on Public Works Building for street department and sanitation department use.

D. On-Behalf Payments for Fringe Benefits and Salaries

For the fiscal year ended June 30, 2019, the Town of Mayodan has recognized on-behalf payments for pension contributions made by the state as revenue and an expenditure of \$7,634.97 for the 21 volunteers and employees who performed firefighting duties for the Town's fire department. The volunteers and employees elected to be members of the Firemen and Rescue Worker's Pension Fund, a cost-sharing, multiple employer public employee retirement system established and administered by the State of North Carolina. The Plan is funded by a \$10 monthly contribution paid by each member, investment income, and a State appropriation.

E. Net Investment in Capital Assets

	Governmental	Business-type
Capital Assets	2,799,002	14,657,375
Less: Long-term Debt	(341,440)	(1,741,286)
Net investment in capital assets	2,457,562	12,916,089

Town of Mayodan, North Carolina  
Notes to the Financial Statements  
For the Fiscal Year Ended June 30, 2019

Exhibit 9

F. Fund Balance

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation:

Total fund balance – General Fund	1,749,655.83
Less:	
Prepaid Expenses	14,793.87
Stabilization by State Statute	235,969.07
Streets – Powell Bill	76,020.89
Cemetery	83,625.56
Public Safety	28,636.14
Remaining Fund Balance	1,310,610.30

IV. Joint Venture

The Town, in conjunction with the Town of Madison, North Carolina, participates in the Madison-Mayodan Recreation Commission. Each participating government appoints three members to the six member board. The Madison-Mayodan Recreation Commission is a joint venture established to promote recreation and improve the quality of life for the citizens of the two Towns. The Town contributed \$158,489 to the Commission during the fiscal year ended June 30, 2019. The Town of Madison contributed a similar amount.

The Town of Mayodan owns the land and building used by the facility and these are included in the capital assets of the Town. The Towns act jointly to approve the Commissions budget and are responsible for the Commissions deficits, should any occur. The personal property of the Commission is owned by the Commission. The fact that the Commission is an evenly divided venture of the Towns precludes consideration of the Commissions financial statements with those of the Town. Complete Financial Statements for the Madison-Mayodan Recreation Commission can be obtained from the Commissions Administrative Offices at 300 S. Second Avenue, Mayodan, NC 27027.

V. Summary Disclosure of Significant Contingencies  
Federal and State Assisted Programs

The Town has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

Town of Mayodan, North Carolina  
Town of Mayodan's Proportionate Share of Net Pension Liability (Asset)  
Required Supplementary Information  
Last Six Fiscal Years

Exhibit A-1

Local Government Employees' Retirement System

	2019	2018	2017	2016	2015	2014
Town of Mayodan's proportion of the net pension liability (asset) (%)	0.0227%	0.0217%	0.0222%	.02360%	(.02049%)	0.0205%
Town of Mayodan's proportion of the net pension liability (asset) (\$)	538,522	331,516	470,522	105,916	(120,839)	263,979
Town of Mayodan's covered-employee payroll	1,420,151	1,441,042	1,382,278	1,382,230	1,255,973	1,241,672
Town of Mayodan's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	37.92%	23.01%	34.04%	7.66%	-9.62%	21.26%
Plan fiduciary net position as a percentage of the total pension liability	91.63%	94.18%	91.47%	98.09%	102.64%	94.35%

Town of Mayodan, North Carolina  
Town of Mayodan's Contributions  
Required Supplementary Information  
Last Six Fiscal Years

Exhibit A-2

Local Government Employees' Retirement System

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 116,451	\$ 114,055	\$ 105,689	\$ 96,462	\$ 101,167	\$ 91,286
Contributions in relation to the Contractually required contribution	<u>\$ 116,451</u>	<u>\$ 114,055</u>	<u>\$ 105,689</u>	<u>\$ 96,462</u>	<u>\$ 101,167</u>	<u>\$ 91,286</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Town of Mayodan's covered-employee payroll	\$ 1,420,151	\$ 1,441,042	\$ 1,371,949	\$ 1,382,278	\$ 1,382,230	\$ 1,255,973
Contributions as a percentage of covered- employee payroll	8.20%	7.91%	7.70%	6.98%	7.32%	7.27%

Town of Mayodan, North Carolina  
Town of Mayodan's Proportionate Share of Net Pension Liability  
Required Supplementary Information  
Last Five Fiscal Years

Exhibit A-3

Local Firefighters' and Rescue Squad Workers' Retirement System

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Town of Mayodan's proportion of the net pension liability (%)	0.0000%	0.0000%	0.0000%	0.0000%	0.0000%
Town of Mayodan's proportion of the net pension liability (\$)	-	-	-	-	-
State's proportionate share of the net pension liability associated with Town of Mayodan	<u>26,848</u>	<u>24,002</u>	<u>19,529</u>	<u>20,230</u>	<u>14,927</u>
<b>Total</b>	<u><u>26,848</u></u>	<u><u>24,002</u></u>	<u><u>19,529</u></u>	<u><u>20,230</u></u>	<u><u>14,927</u></u>
Town of Mayodan's covered-employee payroll	59,038	73,918	60,123	55,033	54,810
Town of Mayodan's proportionate share of the net pension liability as a percentage of its covered-employee payroll	45.48%	32.47%	32.48%	36.76%	27.23%
Plan fiduciary net position as a percentage of the total pension liability	89.69%	89.35%	84.94%	91.40%	93.42%

Town of Mayodan, North Carolina  
 Law Enforcement Officers' Special Separation Allowance  
 Required Supplementary Information  
 Schedule of Changes in Total Pension Liability  
 Year Ended June 30, 2019

Exhibit A-4

	2019	2018
Beginning Balance	489,231	420,584
Service Cost	18,541	16,576
Interest on the total pension liability	15,077	16,082
Change in benefit terms	-	-
Differences between expected and actual experience in the measurement of the total pension liability	(18,913)	18,479
Changes in assumptions or other inputs	(16,311)	25,421
Benefit payments	(24,210)	(7,911)
Other changes	-	-
Ending balance of the total pension liability	463,415	489,231

Town of Mayodan, North Carolina  
 Law Enforcement Officers' Special Separation Allowance  
 Required Supplementary Information  
 Schedule of Total Pension Liability as a Percentage of Covered Payroll  
 Year Ended June 30, 2019

Exhibit A-5

	2019	2018
Total pension liability	463,415	489,231
Covered payroll	650,268	674,357
Total pension liability as a percentage of covered payroll	71.27%	72.55%

Notes to the schedule:

The Town of Mayodan has no assets accumulated in a trust that meets the the criteria in paragraph 4 of GASB Statement 73 to pay related benefits.

Town of Mayodan, North Carolina  
 Other Postemployment Benefits  
 Required Supplementary Information  
 Schedule of Changes in the Total OPEB Liability and Related Ratios  
 Year Ended June 30, 2019

Exhibit A-6

<b>Total OPEB Liability</b>	<u>2019</u>	<u>2018</u>
Service Cost	\$ 141,481	\$ 162,657
Interest on the total pension liability	163,915	147,902
Change in benefit terms		-
Differences between expected and actual experience in the measurement of the total pension liability	45,257	2,247
Changes in assumptions or other inputs	(264,491)	(478,627)
Benefit payments	<u>(169,044)</u>	<u>(118,540)</u>
Net Change in Total OPEB Liability	(82,882)	(284,361)
Total OPEB Liability - beginning	<u>4,688,150</u>	<u>4,972,511</u>
Total OPEB Liability - ending	<u><u>4,605,268</u></u>	<u><u>4,688,150</u></u>
 Covered-employee payroll	 \$ 1,337,811	 \$ 1,337,811
Total OPEB Liability as a percentage of covered-employee payroll	344.24%	350.43%

Town of Mayodan, North Carolina  
 General Fund Comparative Balance Sheets  
 June 30, 2019 and June 30, 2018

Exhibit B-1

	<u>June 30,</u> <u>2019</u>	<u>June 30,</u> <u>2018</u>
Assets		
Current Assets:		
Cash and Investments	1,119,572.29	1,415,343.03
Restricted Cash and Investments	188,282.59	107,647.00
Receivables (net)		
Taxes	17,486.53	16,466.25
Accounts Receivable	55,270.64	29,808.15
Street Assessments Receivable	13,172.92	13,172.92
Prepaid Expenses	14,793.87	-
Due from other funds	251,671.16	-
Due from other Governmental Units	180,698.43	179,241.56
	<u>1,840,948.43</u>	<u>1,761,678.91</u>
Total Assets		
	<u>1,840,948.43</u>	<u>1,761,678.91</u>
Liabilities, Deferred Inflows of Resources, and Fund Balances:		
Current Liabilities:		
Accounts Payable and Accrued Liabilities	60,633.15	79,781.94
Total liabilities	<u>60,633.15</u>	<u>79,781.94</u>
Deferred Inflows of Resources		
Street Assessments Receivable	13,172.92	13,172.92
Property Taxes Receivable	17,486.53	16,466.21
Prepaid Taxes	-	3,147.57
Total Deferred Inflows of Resources	<u>30,659.45</u>	<u>32,786.70</u>
Fund Balances:		
Non-Spendable		
Prepaid Expenses	14,793.87	-
Restricted		
Streets	76,020.89	4,576.31
Cemetery	83,625.56	74,884.77
Public Safety	28,636.14	28,185.92
Economic Development	-	8,500.00
Stabilization by State Statute	235,969.07	209,049.71
Unassigned	1,310,610.30	1,323,913.56
Total Fund Balances	<u>1,749,655.83</u>	<u>1,649,110.27</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>1,840,948.43</u>	<u>1,761,678.91</u>

Town of Mayodan, North Carolina  
General Fund  
Statement of Revenues, Expenditures, and Changes in Fund  
Balances, Budget and Actual  
For the Year Ended June 30, 2019  
(With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
<b>Revenues:</b>				
Ad valorem taxes:				
Current Year:				
Property	1,329,890.00	1,335,270.38	5,380.38	1,332,502.46
Motor Vehicles	85,250.00	92,275.95	7,025.95	90,378.70
Prior year - Property Taxes	13,500.00	7,860.27	(5,639.73)	6,203.94
Motor Vehicles	100.00	273.67	173.67	107.82
Penalties and interest	3,800.00	3,281.73	(518.27)	2,934.05
Penalties and interest - DMV	100.00	174.48	74.48	43.90
Late Listing Penalties	800.00	385.10	(414.90)	2,667.90
	<u>1,433,440.00</u>	<u>1,439,521.58</u>	<u>6,081.58</u>	<u>1,434,838.77</u>
Less: Rockingham County Collection Fee				
Motor Vehicle Tax	-	3,253.12	(3,253.12)	3,158.61
Less: Discounts & Refunds	-	778.66	(778.66)	1,064.64
	<u>1,433,440.00</u>	<u>1,435,489.80</u>	<u>2,049.80</u>	<u>1,430,615.52</u>
<b>Other Taxes &amp; Licenses:</b>				
Local option sales taxes	545,000.00	577,574.95	32,574.95	547,924.91
Privilege license	275.00	210.00	(65.00)	250.00
Dog license	150.00	136.50	(13.50)	156.00
	<u>545,425.00</u>	<u>577,921.45</u>	<u>32,496.45</u>	<u>548,330.91</u>
<b>Unrestricted intergovernmental</b>				
Revenues:				
Beer and wine	11,000.00	10,322.45	(677.55)	10,512.00
Franchise	235,000.00	250,191.43	15,191.43	244,832.70
Telecommunications Tax	18,000.00	15,548.45	(2,451.55)	16,962.76
	<u>264,000.00</u>	<u>276,062.33</u>	<u>12,062.33</u>	<u>272,307.46</u>
<b>Restricted intergovernmental</b>				
Revenues:				
Powell Bill funding	73,000.00	71,109.96	(1,890.04)	72,879.28
County Fire Department Funding	2,600.00	2,400.00	(200.00)	2,627.00
Madison & Mayodan Fire District	87,650.00	87,890.00	240.00	95,960.00
On Behalf of Payments -				
Firemen's Pension Fund	7,000.00	7,634.97	634.97	8,708.70
County Contribution: Hotel Study	3,600.00	3,600.00	-	-
Solid Waste Disposal Tax	1,250.00	1,677.84	427.84	1,658.63
Drug Forfeiture Fund	100.00	-	(100.00)	-
Drug Forfeiture State	300.00	415.18	115.18	190.32
	<u>175,500.00</u>	<u>174,727.95</u>	<u>(772.05)</u>	<u>182,023.93</u>
<b>Permits &amp; Fees:</b>				
Building Permits and Inspection Fees	-	1,730.00	1,730.00	1,630.00

Town of Mayodan, North Carolina  
General Fund  
Statement of Revenues, Expenditures, and Changes in Fund  
Balances, Budget and Actual  
For the Year Ended June 30, 2019  
(With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
<b>Sales and Services:</b>				
Solid waste fees	156,000.00	162,416.00	6,416.00	157,572.82
Sale of cemetery plots	5,000.00	12,560.00	7,560.00	9,950.00
Dog pound fees	250.00	260.00	10.00	390.00
Jail and arrests	500.00	754.10	254.10	806.90
Farris Park revenue	14,460.00	14,691.41	231.41	14,858.66
Truck Use Fees	2,000.00	3,488.60	1,488.60	2,565.00
Third party security services	10,000.00	735.00	(9,265.00)	10,535.00
Building rental	3,600.00	3,600.00	-	3,600.00
Reimbursement - Administration Fee from W/S	110,000.00	110,000.00	-	110,000.00
	<u>301,810.00</u>	<u>308,505.11</u>	<u>6,695.11</u>	<u>310,278.38</u>
<b>Investment Earnings:</b>				
Investment earnings - General Fund	175.00	7,493.15	7,318.15	178.86
Investment earnings - Powell Bill	50.00	334.62	284.62	243.45
Investment earnings - Cemetery	40.00	432.10	392.10	44.65
	<u>265.00</u>	<u>8,259.87</u>	<u>7,994.87</u>	<u>466.96</u>
Insurance claims	<u>3,000.00</u>	<u>-</u>	<u>(3,000.00)</u>	<u>-</u>
<b>Miscellaneous:</b>				
Miscellaneous	2,500.00	17,693.64	15,193.64	3,568.32
Miscellaneous - Cemetery	-	30.00	30.00	24.00
<b>Donations:</b>				
McMichael Foundation	-	10,000.00	10,000.00	10,000.00
Walmart Police and Fire Dept.	-	-	-	1,000.00
Preservation League	-	-	-	3,000.00
Madison-Mayodan Recreation Commission	-	14,000.00	14,000.00	-
Smart K Shop	-	-	-	100.00
Brim Clock Donation	-	-	-	500.00
Miscellaneous	2,000.00	200.00	(1,800.00)	-
<b>Grants:</b>				
Duke Energy	-	-	-	8,500.00
NC Dept. of Natural and Cultural Resources	37,760.00	16,000.00	(21,760.00)	-
Sale of assets	3,000.00	-	(3,000.00)	48,731.43
	<u>45,260.00</u>	<u>57,923.64</u>	<u>12,663.64</u>	<u>75,423.75</u>
<b>Total Revenues</b>	<u>2,768,700.00</u>	<u>2,840,620.15</u>	<u>71,920.15</u>	<u>2,821,076.91</u>

Town of Mayodan, North Carolina  
General Fund  
Statement of Revenues, Expenditures, and Changes in Fund  
Balances, Budget and Actual  
For the Year Ended June 30, 2019  
(With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
<b>Expenditures:</b>				
<b>General government:</b>				
<b>Governing Body:</b>				
Salaries	11,400.00	11,400.00	-	11,400.00
FICA tax	875.00	872.40	2.60	872.40
Life insurance	105.00	101.64	3.36	105.84
Dental insurance	2,100.00	1,866.67	233.33	2,094.50
Vision insurance	500.00	378.92	121.08	497.00
Travel, schools, conventions	500.00	479.74	20.26	3,225.07
	<u>15,480.00</u>	<u>15,099.37</u>	<u>380.63</u>	<u>18,194.81</u>
<b>Administrative:</b>				
Salaries	73,400.00	71,884.86	1,515.14	82,983.55
FICA tax	6,000.00	5,673.87	326.13	6,291.55
Group medical insurance	21,491.00	15,905.03	5,585.97	23,132.97
Group dental insurance	360.00	214.67	145.33	265.50
Vision insurance	90.00	70.00	20.00	63.00
Retirement	5,900.00	5,700.46	199.54	6,018.14
Supplemental retirement	3,750.00	3,594.23	155.77	4,622.07
Attorney's fees	7,000.00	5,700.00	1,300.00	2,100.00
League and institute fees	4,800.00	4,235.00	565.00	4,479.00
Auto expense-Town Manager	4,800.00	4,800.00	-	-
Office supplies and expense	1,900.00	1,897.88	2.12	1,733.06
Postage supplies	1,900.00	2,014.80	(114.80)	1,611.54
Travel, schools, training	1,500.00	449.86	1,050.14	2,396.66
Audit fee	14,500.00	11,762.50	2,737.50	13,915.00
Workman's compensation	16,100.00	12,008.57	4,091.43	12,136.13
Insurance and bond	14,900.00	14,857.14	42.86	14,206.52
Utilities	2,050.00	2,002.33	47.67	1,720.61
Telephone	8,300.00	8,272.86	27.14	8,651.72
Software/hardware	6,200.00	6,164.84	35.16	6,195.25
Computer maintenance	2,000.00	1,295.98	704.02	2,105.32
Service agreements	5,900.00	5,800.68	99.32	4,646.40
Miscellaneous	2,950.00	3,363.84	(413.84)	743.14
Drug testing	684.00	684.00	-	366.00
Election expense	-	-	-	4,056.78
Dan River Basin Association	425.00	425.00	-	425.00
Madison - Rockingham Rescue	2,000.00	2,000.00	-	2,000.00
Contingency	500.00	-	500.00	-
Actuarial studies	-	-	-	3,962.50
<b>Capital Outlay:</b>				
Land improvements-new stairs	-	-	-	25,073.46
Property redevelopment	-	-	-	152,043.25
	<u>209,400.00</u>	<u>190,778.40</u>	<u>18,621.60</u>	<u>387,944.12</u>

Town of Mayodan, North Carolina  
 General Fund  
 Statement of Revenues, Expenditures, and Changes in Fund  
 Balances, Budget and Actual  
 For the Year Ended June 30, 2019  
 (With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
<b>Finance Department:</b>				
Salaries	86,450.00	86,834.51	(384.51)	81,397.34
FICA tax	7,500.00	6,139.43	1,360.57	5,929.09
Medical insurance	13,800.00	11,492.79	2,307.21	9,402.62
Dental insurance	700.00	421.17	278.83	442.50
Vision insurance	170.00	35.92	134.08	105.00
Retirement	7,900.00	6,557.49	1,342.51	6,399.18
Supplemental retirement	5,000.00	4,134.75	865.25	4,166.11
Telephone	1,050.00	50.00	1,000.00	-
Utilities	2,100.00	2,008.35	91.65	1,720.56
Computer maintenance	1,800.00	740.27	1,059.73	940.78
Office supplies	850.00	816.44	33.56	536.32
Miscellaneous	350.00	306.58	43.42	1,404.85
Tax processing and collection service	8,300.00	7,858.96	441.04	7,813.15
Credit card transactions	3,500.00	3,486.67	13.33	2,957.29
Travel, schools, training	1,500.00	1,186.89	313.11	2,358.65
Non-capital equipment purchase	800.00	768.34	31.66	-
	<u>141,770.00</u>	<u>132,838.56</u>	<u>8,931.44</u>	<u>125,573.44</u>
<b>Public Buildings:</b>				
Utilities	750.00	815.01	(65.01)	816.99
Landscaping Duncan Property	1,500.00	1,225.05	274.95	2,289.51
Janitorial services	3,500.00	3,120.00	380.00	1,277.28
Repairs	1,500.00	1,385.37	114.63	16,336.36
Playground Safety Zone	2,500.00	2,500.00	-	-
10th Avenue Maintenance	500.00	-	500.00	68.28
Capital Outlay	2,500.00	-	2,500.00	-
	<u>12,750.00</u>	<u>9,045.43</u>	<u>3,704.57</u>	<u>20,788.42</u>
<b>Total General Government</b>	<u>379,400.00</u>	<u>347,761.76</u>	<u>31,638.24</u>	<u>552,500.79</u>

Town of Mayodan, North Carolina  
 General Fund  
 Statement of Revenues, Expenditures, and Changes in Fund  
 Balances, Budget and Actual  
 For the Year Ended June 30, 2019  
 (With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Public Safety:				
Police Department:				
Salaries F/T and P/T	688,000.00	678,748.72	9,251.28	675,516.99
FICA tax	54,800.00	51,588.29	3,211.71	51,265.78
Medical insurance	158,010.00	149,443.35	8,566.65	120,100.96
Dental insurance	5,325.00	4,553.17	771.83	4,448.00
Vision insurance	1,375.00	993.92	381.08	915.25
Retirement-Dispatcher	-	-	-	94.24
401K retirement	33,360.00	33,353.04	6.96	32,325.11
Police officers' retirement	56,710.00	56,627.24	82.76	53,031.91
401K retirement - Dispatcher	-	-	-	61.35
Separation allowance	24,250.00	24,210.36	39.64	16,811.32
Animal Control	4,230.00	3,909.08	320.92	6,006.13
Uniforms	8,400.00	8,027.44	372.56	7,729.92
Radio and equipment repairs	1,800.00	1,678.38	121.62	1,353.00
Schools and training	2,900.00	2,113.42	786.58	4,422.21
Police Dept. supplies	2,500.00	2,155.64	344.36	2,677.70
Miscellaneous	4,800.00	3,395.68	1,404.32	5,448.55
Auto maintenance	16,000.00	14,186.79	1,813.21	16,386.30
Gas and oil	22,000.00	21,446.10	553.90	22,349.04
Police information network	1,500.00	1,020.00	480.00	1,044.00
Telephone	11,300.00	10,155.69	1,144.31	5,993.72
Utilities	7,000.00	6,503.79	496.21	9,163.17
Office supplies	3,000.00	2,989.49	10.51	3,969.15
Firearms training ammunition	3,380.00	3,244.00	136.00	4,031.31
Investigation fund	3,000.00	2,010.67	989.33	420.96
Office repairs	1,420.00	1,416.13	3.87	-
Computer software	7,570.00	7,564.10	5.90	7,879.03
Non-capital equipment	8,620.00	7,100.35	1,519.65	9,441.68
Body armor	1,850.00	1,844.66	5.34	-
Capital outlay:				
Office furniture	-	-	-	1,848.98
Equipment purchase	6,747.50	6,793.45	(45.95)	-
Police vehicles	72,500.00	71,901.32	598.68	3,884.80
<b>Total Police Department</b>	<b>1,212,347.50</b>	<b>1,178,974.27</b>	<b>33,373.23</b>	<b>1,068,620.56</b>

Town of Mayodan, North Carolina  
 General Fund  
 Statement of Revenues, Expenditures, and Changes in Fund  
 Balances, Budget and Actual  
 For the Year Ended June 30, 2019  
 (With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Fire Department:				
Salaries: Fire Chief	2,400.00	2,400.00	-	2,400.00
Sec. Treas.	600.00	600.00	-	600.00
Full-Time/Part-Time Position	13,200.00	13,090.80	109.20	10,524.80
FICA tax	5,220.00	5,211.49	8.51	5,505.39
On behalf of payments -				
Firemen's Pension Fund	9,000.00	7,634.97	1,365.03	8,708.70
Telephone	4,800.00	4,701.71	98.29	3,421.74
Utilities	5,000.00	4,885.96	114.04	5,464.98
Accident insurance	2,780.00	2,780.00	-	2,631.00
Truck maintenance	11,000.00	9,136.39	1,863.61	8,191.05
Gas and oil	2,350.00	2,064.08	285.92	1,912.86
Turn out wear	12,200.00	12,192.97	7.03	5,315.06
Drills & fire calls	52,500.00	51,240.00	1,260.00	45,513.00
Dues: NCF Association	1,140.00	1,118.00	22.00	1,040.00
Schools and training	3,440.00	2,706.21	733.79	3,294.64
Miscellaneous	1,500.00	880.56	619.44	1,514.47
Dues: N. C. Pension	2,300.00	1,040.00	1,260.00	2,100.00
Building maintenance	2,500.00	2,339.82	160.18	1,441.33
Equipment repairs	2,500.00	2,231.64	268.36	1,287.92
Hose and nozzles	1,100.00	1,046.94	53.06	9,170.60
Departmental supplies	2,500.00	2,382.90	117.10	2,346.20
Maintenance-air system	1,500.00	-	1,500.00	1,736.99
Fire education and prevention	500.00	-	500.00	-
Office supplies	810.00	806.74	3.26	470.53
Capital outlay:				
Building improvement	-	-	-	7,023.46
Equipment-Fire fighting	15,000.00	13,577.40	1,422.60	23,742.37
Communication equipment	5,000.00	14,224.75	(9,224.75)	14,749.50
<b>Total Fire Department</b>	<b>160,840.00</b>	<b>158,293.33</b>	<b>2,546.67</b>	<b>170,106.59</b>
<b>Total Public Safety</b>	<b>1,373,187.50</b>	<b>1,337,267.60</b>	<b>35,919.90</b>	<b>1,238,727.15</b>

Town of Mayodan, North Carolina  
 General Fund  
 Statement of Revenues, Expenditures, and Changes in Fund  
 Balances, Budget and Actual  
 For the Year Ended June 30, 2019  
 (With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019			2018
	Budget	Actual	Variance Favorable (Unfavorable)	Actual
<b>Transportation:</b>				
<b>Street department:</b>				
Salaries	34,250.00	34,244.52	5.48	55,323.53
FICA tax	3,900.00	2,926.39	973.61	4,153.35
Medical insurance	27,000.00	23,291.73	3,708.27	25,623.40
Dental insurance	725.00	362.17	362.83	471.00
Vision insurance	175.00	21.92	153.08	147.00
Retirement	4,100.00	2,868.30	1,231.70	3,591.63
Supplemental retirement	2,175.00	1,808.69	366.31	2,338.24
Employee telephone allowance	520.00	220.00	300.00	400.00
Equipment maintenance	4,000.00	3,869.99	130.01	4,016.91
Paving & street maintenance	25,380.00	19,714.37	5,665.63	5,008.08
Building maintenance	2,000.00	1,252.25	747.75	1,940.98
Street signs and paint	15,000.00	11,562.55	3,437.45	5,868.80
Truck maintenance	14,967.00	14,940.70	26.30	3,643.34
Gas and oil	5,500.00	4,727.08	772.92	5,452.82
Street lights	28,900.00	30,997.03	(2,097.03)	29,129.77
Miscellaneous	1,200.00	1,177.71	22.29	624.81
Open & maintain alleys	2,500.00	1,316.93	1,183.07	2,666.02
Public works building utilities	8,350.00	8,176.13	173.87	8,115.82
Uniforms	7,850.00	8,653.97	(803.97)	6,325.04
Public works telephone	2,200.00	1,920.39	279.61	2,395.88
Departmental supplies	6,000.00	2,918.21	3,081.79	5,137.22
Sidewalk repairs	10,000.00	9,795.46	204.54	769.81
Christmas Lights	1,800.00	1,486.27	313.73	522.91
Curb and guttering - Repairs	1,500.00	352.28	1,147.72	264.21
Drainage Pipe	1,000.00	826.00	174.00	331.25
Bad Debts	-	10,075.00	(10,075.00)	-
<b>Capital Outlay:</b>				
Truck and equipment purchase	25,603.00	31,497.20	(5,894.20)	14,392.80
Building	20,000.00	11,000.00	9,000.00	-
Resurfacing	-	-	-	274,716.66
<b>Total Transportation</b>	<b>256,595.00</b>	<b>242,003.24</b>	<b>14,591.76</b>	<b>463,371.28</b>
<b>Economic Development:</b>				
Hotel Study	5,400.00	5,400.00	-	-
<b>Economic Incentives:</b>				
Sturm Ruger Incentives	73,352.00	72,688.22	663.78	58,318.18
Blow Molded Solutions Incentive	7,900.00	7,015.08	884.92	6,651.75
<b>Total Economic Incentives</b>	<b>86,652.00</b>	<b>85,103.30</b>	<b>1,548.70</b>	<b>64,969.93</b>
<b>Planning and Zoning:</b>				
Planning expenses	575.00	300.00	275.00	5,860.00
Code enforcement	1,000.00	-	1,000.00	-
Miscellaneous	-	-	-	174.80
Departmental Supplies	-	-	-	104.62
<b>Total Planning and Zoning</b>	<b>1,575.00</b>	<b>300.00</b>	<b>1,275.00</b>	<b>6,139.42</b>
<b>Total Economic Development</b>	<b>88,227.00</b>	<b>85,403.30</b>	<b>2,823.70</b>	<b>71,109.35</b>

Town of Mayodan, North Carolina  
General Fund  
Statement of Revenues, Expenditures, and Changes in Fund  
Balances, Budget and Actual  
For the Year Ended June 30, 2019  
(With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Environmental Protection:				
Sanitation department:				
Medical insurance	4,150.00	3,808.91	341.09	3,677.75
Recycling fees	15,000.00	14,923.30	76.70	-
Landfill fees	7,000.00	6,982.92	17.08	16,001.30
Departmental supplies	-	-	-	7.00
Miscellaneous	-	-	-	176.44
Brush disposal	10,000.00	10,000.00	-	1,720.65
Truck maintenance	2,000.00	1,943.21	56.79	612.96
Gas and oil	2,900.00	2,523.82	376.18	-
Roll-out trash containers	5,000.00	4,607.66	392.34	3,093.36
Solid waste contract	124,250.00	122,386.50	1,863.50	127,702.42
Bad debts	-	788.68	(788.68)	3,394.59
<b>Total Environmental Protection</b>	<b>170,300.00</b>	<b>167,965.00</b>	<b>2,335.00</b>	<b>156,386.47</b>
Cultural and recreational:				
Farris park:				
Salaries	86,360.00	85,642.92	717.08	89,312.61
Part-time salaries	22,440.00	22,468.71	(28.71)	18,133.67
FICA tax	7,780.00	7,774.94	5.06	7,496.13
Medical insurance	18,800.00	17,166.25	1,633.75	11,676.51
Dental insurance	890.00	568.67	321.33	385.00
Vision insurance	210.00	70.92	139.08	154.00
Retirement	6,850.00	6,847.45	2.55	6,551.77
Supplemental retirement	4,320.00	4,317.67	2.33	4,265.48
Telephone	2,550.00	2,544.76	5.24	2,365.07
Employee telephone allowance	550.00	510.00	40.00	520.00
Truck maintenance	2,500.00	755.57	1,744.43	1,914.61
Driving range/miniature golf	1,200.00	773.50	426.50	1,545.07
Gravel	2,000.00	2,000.00	-	2,180.00
Ball field maintenance	2,500.00	1,231.75	1,268.25	1,746.19
Park maintenance	7,500.00	6,888.81	611.19	3,840.68
Utilities	8,000.00	6,146.85	1,853.15	7,449.45
Gas and Oil	5,100.00	5,292.24	(192.24)	7,997.58
Miscellaneous	1,200.00	954.57	245.43	1,538.90
Land management	3,500.00	2,907.00	593.00	3,276.25
Canteen concessions	5,000.00	4,466.89	533.11	4,921.79
Equipment maintenance	4,500.00	4,090.35	409.65	4,230.12
Canteen supplies	750.00	633.14	116.86	152.42
Canteen maintenance	2,000.00	1,450.52	549.48	799.37
Youth soccer league	145.00	143.99	1.01	-
Sales Tax	500.00	137.08	362.92	390.36
Contract Service Rec. Dept.	2,500.00	2,500.00	-	2,500.00
Office Supplies	100.00	92.27	7.73	-
Departmental Supplies	565.00	563.92	1.08	674.49
House Maintenance	2,500.00	2,047.46	452.54	1,899.99
Conservation Fund grant-Advertising/Bike Rally	-	-	-	9,360.50
Farmers market	-	-	-	6,409.52
Special Events	-	1,132.20	(1,132.20)	-
Elliott Duncan Park	1,500.00	439.11	1,060.89	209.05
Veteran's Park	300.00	293.74	6.26	19.88
Garfield Park	500.00	-	500.00	-

Town of Mayodan, North Carolina  
 General Fund  
 Statement of Revenues, Expenditures, and Changes in Fund  
 Balances, Budget and Actual  
 For the Year Ended June 30, 2019  
 (With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019			2018
	Budget	Actual	Variance Favorable (Unfavorable)	Actual
3rd Avenue Park	300.00	-	300.00	-
Non-capital equipment	-		-	2,540.10
Mountain bike trail		527.00	(527.00)	4,000.00
Washington Mills Master Plan	25,000.00	23,500.00	1,500.00	-
Capital Outlay:				
Equipment purchase	27,650.00	19,620.77	8,029.23	11,499.95
Building improvements	9,988.69	9,988.69	-	6,069.05
	<u>268,048.69</u>	<u>246,489.71</u>	<u>21,558.98</u>	<u>228,025.56</u>
 Madison - Mayodan Recreation Department:				
Recreation	158,503.00	158,489.00	14.00	-
Capital Outlay:				
Building	14,000.00	28,000.00	(14,000.00)	158,500.00
	<u>440,551.69</u>	<u>432,978.71</u>	<u>7,572.98</u>	<u>386,525.56</u>
 Cemetery:				
Current Expenditure	7,000.00	4,251.31	2,748.69	4,702.71
	<u>7,000.00</u>	<u>4,251.31</u>	<u>2,748.69</u>	<u>4,702.71</u>
 Total Cemetery Expenses	<u>7,000.00</u>	<u>4,251.31</u>	<u>2,748.69</u>	<u>4,702.71</u>
 Debt Service:				
Washington Mills Land Redevelopment				
Principal		30,000.00		30,000.00
Interest		1,249.09		1,952.13
Total Budget for Land Redevelopment	32,000.00	31,249.09	750.91	31,952.13
 Police Vehicles:				
Principal		8,803.47		13,866.87
Interest		210.41		557.62
Total Budget for Police Vehicles	9,100.00	9,013.88	86.12	14,424.49
 Fire Department:				
Principal		23,750.00		23,750.00
Interest		4,331.67		4,903.75
Total Budget for Fire Truck	28,550.00	28,081.67	468.33	28,653.75
 Public Library:				
Principal		15,833.33		15,833.33
Interest		3,480.50		3,825.43
Total Budget for Public Library	19,750.00	19,313.83	436.17	19,658.76
 Total Debt Service	<u>89,400.00</u>	<u>87,658.47</u>	<u>1,741.53</u>	<u>94,689.13</u>

Town of Mayodan, North Carolina  
General Fund  
Statement of Revenues, Expenditures, and Changes in Fund  
Balances, Budget and Actual  
For the Year Ended June 30, 2019  
(With Comparative Actual Amounts For The Fiscal Year Ended June 30, 2018)

Exhibit B-2

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Special Appropriations:				
Chamber of Commerce	2,100.00	2,050.00	50.00	2,100.00
SKAT Bus	3,675.00	3,675.00	-	3,675.00
Town Clock Restoration	-	-	-	4,500.00
Main Street Program	-	-	-	8,631.51
Merchants Association Festival	1,500.00	1,500.00	-	-
Total Special Appropriations	<u>7,275.00</u>	<u>7,225.00</u>	<u>50.00</u>	<u>18,906.51</u>
Total Expenditures	<u>2,811,936.19</u>	<u>2,712,514.39</u>	<u>99,421.80</u>	<u>2,986,918.95</u>
Revenue over (under) Expenditures	<u>(43,236.19)</u>	<u>128,105.76</u>	<u>171,341.95</u>	<u>(165,842.04)</u>
Other financing sources (uses):				
Loan Proceeds from First Bank	-	-	-	-
Operating transfers-in (out):				
Transfer from UDAG Fund	-	-	-	3,000.00
Contribution to Capital Reserve Fund(Fire)	(10,000.00)	(10,000.00)	-	(10,000.00)
Contribution to Water & Sewer Fund for Retirement of Debt on Public Works Building(Sanit.&Street)	(19,000.00)	(17,560.20)	1,439.80	(16,900.00)
Fund Balance Appropriation	72,236.19	-	(72,236.19)	-
Total Other financing Sources(Uses)	<u>43,236.19</u>	<u>(27,560.20)</u>	<u>(70,796.39)</u>	<u>(23,900.00)</u>
Revenues and Financing Sources Over (Under) Expenditures and Other Financing uses	<u>0.00</u>	<u>100,545.56</u>	<u>100,545.56</u>	<u>(189,742.04)</u>
Fund balances:				
Beginning of year		<u>1,649,110.27</u>		<u>1,838,852.31</u>
End of year, June 30		<u>1,749,655.83</u>		<u>1,649,110.27</u>

Town of Mayodan  
Combining Balance Sheet  
Nonmajor Governmental Funds  
For the Fiscal Year Ended June 30, 2019

Exhibit C-1

	Urban Development Action Grant Fund	Capital Project Fund	Economic Development Fund	<b>Total Nonmajor Governmental Funds</b>
<b>Assets</b>				
Current Assets:				
Cash and Investments	19,215.99	22,260.63	806.58	42,283.20
 <b>Liabilities and Fund Balances</b>				
Liabilities:				
Accounts Payable	-	-	-	-
Fund Balances:				
Special Revenue Fund	19,215.99	-	806.58	20,022.57
Capital Project Funds	-	22,260.63	-	22,260.63
Total Fund Balances	19,215.99	22,260.63	806.58	42,283.20
Total Liabilities and Fund Balances	19,215.99	22,260.63	806.58	42,283.20

Town of Mayodan  
 Combining Statement of Revenues, Expenditures  
 and Changes in Fund Balances  
 Nonmajor Governmental Funds  
 For the Fiscal Year Ended June 30, 2019

Exhibit C-2

	Urban Development Action Grant Fund	Capital Project Fund	Economic Development Fund	<b>Total Nonmajor Governmental Funds</b>
Revenues:				
Investment Earnings	18.90	56.20	3.63	78.73
Expenditures:				
Miscellaneous	-	-	-	-
Total Expenditures	-	-	-	-
Revenues Over (Under) Expenditures	18.90	56.20	3.63	78.73
Other Financing Sources (Uses):				
Contribution from (to) General Fund	-	10,000.00	-	10,000.00
Revenues and other Sources Over (Under) Expenditures	18.90	10,056.20	3.63	10,078.73
Fund Balances:				
Beginning of Year, July 1	19,197.09	12,204.43	802.95	32,204.47
End of Year, June 30	19,215.99	22,260.63	806.58	42,283.20

Town of Mayodan  
 Non-Major Governmental Fund  
 Special Revenue Fund  
 Urban Development Action Grant Fund  
 Balance Sheet  
 For the Fiscal Year Ended June 30, 2019  
 With Comparative Totals for June 30, 2018

Exhibit C-3

	Totals	
	June 30, 2019	June 30, 2018
Assets:		
Cash and Investments	19,215.99	19,197.09
Liabilities and Fund Balances:		
Liabilities:		
Accounts Payable	-	-
Fund Balance:		
Assigned		
Economic Development	19,215.99	19,197.09
Total Liabilities and Fund Balance	19,215.99	19,197.09

Town of Mayodan, North Carolina  
 Non-Major Fund -  
 Statement of Revenues, Expenditures, and  
 Changes in Fund Balance - Special Revenue Fund  
 Urban Development Action Grant Fund  
 For the Fiscal Year Ended June 30, 2019  
 With Comparative Totals for the Fiscal Year Ended June 30, 2018

Exhibit C-4

	Totals			
	<u>Budget</u>	<u>June 30, 2019</u>	<u>Variable Favorable (Unfavorable)</u>	<u>June 30, 2018</u>
Revenues:				
Investment Earnings	<u>-</u>	<u>18.90</u>	<u>18.90</u>	<u>21.84</u>
Total Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of Revenues over Expenditures	-	18.90	18.90	21.84
Other Financial Sources (Uses) Contribution to/from General Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>(3,000.00)</u>
Increase (Decrease) in Fund Balance	<u>-</u>	18.90	<u>18.90</u>	(2,978.16)
Fund Balance, Beginning of year		<u>19,197.09</u>		<u>22,175.25</u>
Fund Balance, End of year		<u>19,215.99</u>		<u>19,197.09</u>

Town of Mayodan  
 Non-Major Governmental Fund  
 Capital Projects Fund  
 Balance Sheet  
 For the Fiscal Year Ended June 30, 2019  
 With Comparative Totals for June 30, 2018

Exhibit C-5

	June 30, 2019	June 30, 2018
Assets:		
Cash and Cash Equivalents	22,260.63	12,204.43
Liabilities and Fund Balance:		
Total Liabilities	-	-
Fund Balance:		
Assigned for Public Safety	22,260.63	12,204.43
Total Liabilities and Fund Balances	22,260.63	12,204.43

Town of Mayodan  
 Capital Projects Fund  
 Statement of Revenues and Expenditures, and Changes in Fund  
 Non-Major Governmental Fund  
 For the Fiscal Year Ended June 30, 2019  
 With Comparative Totals for the fiscal year ended June 30, 2018

Exhibit C-6

	Totals			
	<u>Budget</u>	<u>June 30, 2019</u>	<u>Variable Favorable (Unfavorable)</u>	<u>June 30, 2018</u>
Revenue:				
Investment income	<u>-</u>	<u>56.20</u>	<u>56.20</u>	<u>0.82</u>
Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess of Revenues over (under) Expenditures	-	56.20	56.20	0.82
Other Financing Sources (Uses)				
Contribution to/from General Fund	-	10,000.00	10,000.00	10,000.00
Fund Balance Appropriation	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenue Over (Under) Expenditures	<u>-</u>	<u>10,056.20</u>	<u>10,056.20</u>	<u>10,000.82</u>
Fund Balance, Beginning of Year		<u>12,204.43</u>		<u>2,203.61</u>
Fund Balance, End of Year		<u>22,260.63</u>		<u>12,204.43</u>

Town of Mayodan  
 Non-Major Governmental Fund  
 Economic Development Fund  
 Balance Sheet  
 For the Fiscal Year Ended June 30, 2018  
 With Comparative Totals for June 30, 2017

Exhibit C-7

	<u>June 30, 2018</u>	<u>June 30, 2018</u>
Assets:		
Cash and Cash Equivalents	<u>806.58</u>	<u>802.95</u>
Liabilities and Fund Balance:		
Total Liabilities	<u>-</u>	<u>-</u>
Fund Balance:		
Assigned for Economic Development	<u>806.58</u>	<u>802.95</u>
Total Liabilities and Fund Balances	<u>806.58</u>	<u>802.95</u>

Town of Mayodan  
Economic Development Fund  
Statement of Revenues and Expenditures, and Changes in Fund Balance  
Non-Major Governmental Fund  
For the Fiscal Year Ended June 30, 2019  
with Comparative Totals for the Fiscal Year ended June 30, 2018

Exhibit C-8

	Budget	Totals June 30, 2019	Variable Favorable (Unfavorable)	Totals June 30, 2018
Revenue:				
Investment income	-	3.63	3.63	0.24
Contributions from:				
NC Dept of Commerce - Rural Center	-	-	-	-
	-	3.63	3.63	0.24
Expenditures:				
Miscellaneous	-	-	-	-
Sturm Ruger - Building Reuse	-	-	-	-
Expenditures	-	-	-	-
Excess of Revenues over (under) Expenditures	-	3.63	3.63	0.24
Other Financing Sources (Uses)				
Contribution to/from General Fund	-	-	-	-
Revenue Over (Under) Expenditures	-	3.63	3.63	0.24
Fund Balance, Beginning of Year		802.95		802.71
Fund Balance, End of Year		806.58		802.95

Town of Mayodan, North Carolina  
Water and Sewer Fund  
Statement of Net Position  
June 30, 2019  
(With Comparative Totals For June 30, 2018)

Exhibit D-1

	2019	2018
Assets:		
Current assets:		
Cash and temporary investments	1,780,570.25	1,418,845.68
Accounts receivable-customers (net of estimated uncollectible accounts)	272,642.16	241,331.08
Inventory	70,696.01	42,564.73
Due from other governments	219,731.22	207,033.13
Total current assets	2,343,639.64	1,909,774.62
Non-current assets:		
Due from other governments	759,251.24	949,064.04
Total non-current assets	759,251.24	949,064.04
Restricted assets:		
Cash and temporary investments	158,122.51	161,300.62
Capital assets (net of accumulated depreciation)	14,657,375.22	14,891,126.18
Total assets	17,918,388.61	17,911,265.46
Deferred outflows of resources		
Pension deferrals	139,476.95	91,849.70
OPEB deferrals	90,710.94	59,986.35
Total deferred outflows of resources	230,187.89	151,836.05
Total assets and deferred outflows of resources	18,148,576.50	18,063,101.51
Liabilities, Deferred Inflows of Resources and Net Position:		
Current liabilities:		
Accounts payable	47,967.22	5,677.68
Accrued salaries	14,285.49	15,744.42
Customer deposits	42,375.43	47,411.33
Due to Other Funds	251,671.16	-
Notes payable - current maturities	321,626.98	301,285.86
Total current liabilities	677,926.28	370,119.29
Other liabilities:		
Accrued vacation pay	50,694.94	45,143.27
Net pension liability	175,019.65	111,720.89
Notes payable - non-current maturities	1,419,658.94	1,739,955.62
Net OPEB obligation	1,951,712.58	1,986,837.97
Unearned revenue	1,107,241.36	1,297,054.17
Total other liabilities	4,704,327.47	5,180,711.92
Total liabilities	5,382,253.75	5,550,831.21
Deferred inflows of resources:		
Pension deferrals	1,847.95	5,181.71
OPEB deferrals	237,653.48	172,567.12
Total deferred inflows of resources	239,501.43	177,748.83
Net Position:		
Net investment in capital assets	12,916,089.30	12,849,884.70
Restricted for capital projects	80,974.06	78,312.62
Unrestricted	(470,242.04)	(593,675.85)
Total net position	12,526,821.32	12,334,521.47
Total liabilities, deferred inflows of resources, and net position	18,148,576.50	18,063,101.51

Town of Mayodan, North Carolina  
Proprietary Funds  
Water and Sewer Fund  
Statement of Revenues and Expenses  
And Changes in Net Position  
For the Year ended June 30, 2019 and 2018

Exhibit D-2

	2019	2018
Operating revenue:		
Water and sewer service charges	2,374,599.25	1,839,387.00
Connection fees	14,950.00	9,600.00
Cut off charges	7,094.45	6,834.99
Miscellaneous	660.95	807.00
Sewer Treatment	3,611.43	4,122.96
Pretreatment Analysis	3,962.58	2,693.81
NCDOT Reimbursement	150,000.00	-
Amortization of Revenue from Waste Water Treatment Rights	189,812.81	189,812.81
	2,744,691.47	2,053,258.57
Operating expenses:		
Water Department:		
Salaries	187,281.53	171,454.70
FICA tax	11,578.86	12,078.58
Retirement fund	16,549.42	11,349.08
Supplemental retirement	7,874.07	8,088.23
OPEB Expense	(191.35)	17,050.03
Insurance - medical	69,135.64	57,420.21
Insurance - dental	1,445.50	1,150.50
Insurance - vision	343.00	280.00
Insurance and Blanket Bond	7,219.27	-
Repairs - Water department	26,489.71	50,063.16
Equipment maintenance - Water Department	5,973.12	6,461.91
Employee Telephone Allowance	1,010.00	720.00
Meters, Pipes and Fittings	14,924.79	47,482.69
Gas and Oil	3,060.55	3,901.77
Computer supplies	350.00	378.49
Workmen's Compensation	12,245.64	12,136.15
Miscellaneous - Water dept.	2,980.76	2,619.61
Computer Maintenance	879.62	107.49
Schools and Travel - Water Department	1,988.14	940.00
Water Line Highway 135	155,457.90	5,121.34
Pump Station	1,005.24	-
Uniforms	8,359.94	4,872.21
Software Upgrade	3,600.00	-
Audit Contract	11,762.50	13,915.00
Economic Development	1,000.00	1,000.00
Workorder System	13,183.00	3,362.10
	565,506.85	431,953.25

Town of Mayodan, North Carolina  
Proprietary Funds  
Water and Sewer Fund  
Statement of Revenues and Expenses  
And Changes in Net Position  
For the Year ended June 30, 2019 and 2018

Exhibit D-2

	2019	2018
Water Plant:		
Salaries	178,115.09	181,386.51
FICA tax	12,955.65	13,691.41
Retirement fund	16,359.11	11,430.52
Supplemental retirement	7,673.73	8,147.71
OPEB Expense	(307.76)	10,601.37
OSHA Compliance	414.06	-
Insurance - medical	38,153.80	35,711.73
Insurance - dental	1,121.00	1,091.50
Insurance - vision	251.00	259.00
Telephone and Loops- Water Plant	2,798.54	2,712.52
Utilities - Water Plant	50,887.08	58,260.86
Schools and Travel - Water Plant	5,089.47	1,800.63
Instrumentation Services Contract - Water Plant	7,518.93	7,380.66
Building Maintenance	2,109.66	2,199.65
Repairs - Water Plant	52,598.13	26,199.52
Truck Maintenance - Water Plant	1,286.73	466.02
Gas and Oil - Water Plant	1,802.47	1,101.27
Chemical Supplies - Water Plant	67,257.09	65,126.90
Departmental Supplies	2,898.46	2,591.18
State Testing	8,858.89	6,577.83
Uniforms	4,568.61	1,495.58
Computer supplies	3,081.00	470.16
Insurance and Blanket Bond	17,024.00	15,529.85
Workmen's Compensation	12,008.57	12,136.15
Miscellaneous	1,428.97	3,634.31
Postage/Supplies	5,439.64	4,447.60
Chlorinator Parts	3,496.27	2,879.40
Permits and Renewals	3,513.65	5,549.43
Clear well repair	89,437.00	-
Pump Station	11,497.82	10,094.37
Lab Instruments	-	3,509.53
	609,336.66	496,483.17

Town of Mayodan, North Carolina  
Proprietary Funds  
Water and Sewer Fund  
Statement of Revenues and Expenses  
And Changes in Net Position  
For the Year ended June 30, 2019 and 2018

Exhibit D-2

	2019	2018
Sewer Department:		
Salaries	139,755.17	171,036.77
FICA tax	11,746.18	12,833.34
Insurance - medical	44,599.19	49,321.79
Insurance - dental	1,298.00	1,406.50
Insurance - vision	308.00	537.94
Retirement	17,279.13	12,265.55
Supplemental retirement	8,214.40	8,742.75
OPEB Expense	(264.51)	14,654.24
Employee telephone advance	780.00	1,169.78
Schools and Training	461.59	1,248.00
Line Repairs and Maintenance	39,964.77	22,414.49
Equipment Repairs and Maintenance	10,831.70	18,935.70
Computer Maintenance	700.00	700.00
Computer supplies	642.43	708.32
Uniforms - sewer department	3,513.75	4,868.97
Gas and oil - expense	3,467.90	4,841.00
Workmen's Compensation	12,008.57	12,136.15
Miscellaneous	1,217.64	1,188.04
Attorney's Fee	1,497.50	2,735.00
Utilities - Pump Station	9,292.69	12,439.26
Permits	-	1,410.00
Safety Equipment	3,096.28	2,635.32
	310,410.38	358,228.91
Waste Water Treatment Plant		
Contract for Sewer Operations	247,796.64	242,000.04
Utilities	80,004.88	79,891.87
Sludge Removal / Application	100.00	35,000.00
Repairs	25,657.49	7,491.77
Supplies and Chemicals	5,465.99	2,372.56
Lab Analysis	8,527.38	8,775.53
Miscellaneous	220.00	-
Insurance and Blanket Bond	12,900.00	18,353.46
Building Maintenance	790.09	816.37
Permit Fees	6,160.00	4,750.00
Tools and Equipment	918.16	-
Departmental supplies	17.82	723.77
	388,558.45	400,175.37

Town of Mayodan, North Carolina  
Proprietary Funds  
Water and Sewer Fund  
Statement of Revenues and Expenses  
And Changes in Net Position  
For the Year ended June 30, 2019 and 2018

Exhibit D-2

	2019	2018
Utility Service Fee	110,000.00	110,000.00
Total operating expenses other than depreciation	1,983,812.34	1,796,840.70
Depreciation	559,540.16	542,219.35
Total operating expenses	2,543,352.50	2,339,060.05
Net operating income (loss)	201,338.97	(285,801.48)
Non-operating income:		
Interest Income from other Governments	30,310.17	35,355.20
Interest earned on temporary investments	6,644.76	408.01
Insurance Claims	4,000.00	14,910.00
Sale of Surplus Assets	-	1,343.00
Contribution from General Fund for Retirement of Debt on Public Works Building	17,560.20	16,900.01
	58,515.13	68,916.22
Non operating expenses:		
Interest on long term debt, Including fiscal agents' fees	67,554.25	69,347.67
	67,554.25	69,347.67
Net Income (loss)	192,299.85	(286,232.93)
Net Positions - beginning of year	12,334,521.47	12,620,754.40
Net Positions - end of year	12,526,821.32	12,334,521.47

Town of Mayodan, North Carolina  
Statement of Cash Flows  
Water and Sewer Fund  
For the Year Ended June 30, 2019  
With Comparative Totals for the Year Ended June 30, 2018

Exhibit D-3

	2019	2018
<b>Cash Flows from operating activities:</b>		
Cash received from customers	2,365,332.62	1,821,300.02
Cash paid for goods and services	(1,464,502.29)	(1,350,615.78)
Cash paid to employees	(489,484.92)	(479,571.36)
Customer deposits and refunds received	(89,882.91)	16,463.73
Customer deposits returned	84,847.00	(11,271.65)
Other operating revenue	158,234.96	7,623.77
Net cash provided by operating activities	564,544.46	3,928.73
<b>Cash flows from non-capital financing activities:</b>		
(Increase) decrease in due to other funds	251,671.16	-
(Increase) decrease in due from other funds	-	177.41
Net cash used by non-capital financing activities	251,671.16	177.41
<b>Cash flows from capital and related financing activities:</b>		
Acquisitions of capital assets	(325,789.20)	(306,720.93)
Insurance claims	4,000.00	14,910.00
Sale of capital assets	-	1,343.00
Principal paid on bond and equipment contracts	(299,955.56)	(300,597.50)
Interest paid on bonds and equipment contracts	(67,554.25)	(69,347.67)
Contribution from General Fund for Retirement of Debt on Public Works Building	17,560.20	16,900.01
Net cash used by capital and related financing activities	(671,738.81)	(643,513.09)
<b>Cash flows from investing activities:</b>		
Interest on Investments	6,644.76	408.01
Interest Received from Other Governments	30,310.17	35,355.20
Principal Received from Other Governments	177,114.72	192,519.25
	214,069.65	228,282.46
Net increase (decrease) in cash and cash equivalents	358,546.46	(411,124.49)
Cash and cash equivalents at beginning of year	1,580,146.30	1,991,270.79
Cash and cash equivalents at end of year	1,938,692.76	1,580,146.30
Reconciliation of operating income to net cash provided by operating activities:		
Operating Income (Loss)	201,338.97	(285,801.48)
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation	559,540.16	542,219.35
Amortization of revenue from Waste Water Treatment Rights	(189,812.81)	(189,812.81)
Change in assets and Liabilities:		
(Increase) decrease in accounts receivables customers	(31,311.08)	(34,521.97)
(Increase) decrease in inventories	(28,131.28)	3,246.83
Net pension expense	12,337.75	(3,322.96)
Net OPEB expense	(763.62)	42,305.64
Increase (decrease) in accounts payable	42,289.54	(72,193.69)
Increase (decrease) in retainage payable	-	(8,706.20)
Increase (decrease) in customer deposits	(5,035.91)	5,192.08
Increase (decrease) in accrued salaries	(1,458.93)	(49.58)
Increase (decrease) in accrued vacation pay	5,551.67	5,373.52
Total Adjustments	363,205.49	289,730.21
Net cash provided by operating activities	564,544.46	3,928.73

Town of Mayodan, North Carolina  
Water and Sewer Operations  
Statement of Revenues and Expenditures Budget and Actual (Non GAAP)  
For the Year ended June 30, 2019  
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2018)

Exhibit D-4

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Operating revenue:				
Water and sewer sales	1,712,740.00	1,859,120.35	146,380.35	1,482,238.06
Water Revenue- Stoneville	110,880.00	113,809.40	2,929.40	104,586.36
Water & sewer tap fees	1,500.00	14,950.00	13,450.00	9,600.00
Miscellaneous	500.00	660.95	160.95	807.00
Cut off charges	6,500.00	7,094.45	594.45	6,834.99
Pretreatment analysis	3,500.00	3,962.58	462.58	2,693.81
Sewer treatment-Madison	4,200.00	3,611.43	(588.57)	4,122.96
Madison sewer	152,000.00	279,490.18	127,490.18	162,057.44
Stoneville sewer	76,000.00	122,179.32	46,179.32	88,805.14
NCDOT Reimbursement	150,000.00	150,000.00	-	-
Industry Sewer Overflow	1,000.00	-	(1,000.00)	1,700.00
	<u>2,218,820.00</u>	<u>2,554,878.66</u>	<u>336,058.66</u>	<u>1,863,445.76</u>
Non-Operating revenues:				
Interest income	400.00	6,644.76	6,244.76	408.01
Insurance Claims	12,000.00	4,000.00	(8,000.00)	14,910.00
	<u>12,400.00</u>	<u>10,644.76</u>	<u>(1,755.24)</u>	<u>15,318.01</u>
Total Revenues	<u>2,231,220.00</u>	<u>2,565,523.42</u>	<u>334,303.42</u>	<u>1,878,763.77</u>
Operating expenses other than Depreciation:				
Water Department:				
Salaries	176,650.00	187,281.53	(10,631.53)	171,454.70
FICA tax	11,775.00	11,578.86	196.14	12,078.58
Retirement fund	13,400.00	12,487.45	912.55	12,423.86
Supplemental retirement	8,600.00	7,874.07	725.93	8,088.23
Insurance - medical	70,200.00	69,135.64	1,064.36	57,420.21
Insurance - dental	1,600.00	1,445.50	154.50	1,150.50
Insurance - vision	400.00	343.00	57.00	280.00
Insurance and blanket bond	7,225.00	7,219.27	5.73	-
Repairs	32,000.00	26,489.71	5,510.29	50,063.16
Equipment maintenance	6,500.00	5,973.12	526.88	6,461.91
Meters, pipes and fittings	37,000.00	14,924.79	22,075.21	47,482.69
Gas and oil	3,200.00	3,060.55	139.45	3,901.77
Computer supplies	500.00	350.00	150.00	378.49
Workmen's compensation	10,100.00	12,245.64	(2,145.64)	12,136.15
Miscellaneous	9,000.00	2,980.76	6,019.24	2,619.61
Computer maintenance	4,500.00	879.62	3,620.38	107.49
Schools and travel	3,000.00	1,988.14	1,011.86	940.00
Water line Highway 135	154,550.00	155,457.90	(907.90)	5,121.34
Pump station	1,200.00	1,005.24	194.76	-
Uniforms	6,200.00	8,359.94	(2,159.94)	4,872.21
Software upgrade	10,500.00	3,600.00	6,900.00	-
Audit contract	12,000.00	11,762.50	237.50	13,915.00
Employee telephone allowance	1,025.00	1,010.00	15.00	720.00
Economic development	1,000.00	1,000.00	-	1,000.00
Workorder system	13,200.00	13,183.00	17.00	3,362.10
	<u>595,325.00</u>	<u>561,636.23</u>	<u>33,688.77</u>	<u>415,978.00</u>
Capital Outlay - Water Department				
Equipment	30,000.00	17,414.58	12,585.42	4,989.03
Water line upgrades	36,600.00	28,246.08	8,353.92	193,654.51
Total - Water Department	<u>661,925.00</u>	<u>607,296.89</u>	<u>54,628.11</u>	<u>614,621.54</u>

Town of Mayodan, North Carolina  
Water and Sewer Operations  
Statement of Revenues and Expenditures Budget and Actual (Non GAAP)  
For the Year ended June 30, 2019  
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2018)

Exhibit D-4

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Water Plant:				
Salaries	181,500.00	178,115.09	3,384.91	181,386.51
FICA tax	14,000.00	12,955.65	1,044.35	13,691.41
Retirement fund	13,000.00	12,335.11	664.89	12,515.17
Supplemental retirement	8,100.00	7,673.73	426.27	8,147.71
OSHA Compliance	500.00	414.06	85.94	-
Insurance - medical	44,250.00	38,153.80	6,096.20	35,711.73
Insurance - dental	1,425.00	1,121.00	304.00	1,091.50
Insurance - vision	350.00	251.00	99.00	259.00
Telephone	2,920.00	2,798.54	121.46	2,712.52
Utilities	55,000.00	50,887.08	4,112.92	58,260.86
Schools and travel	5,100.00	5,089.47	10.53	1,800.63
Instrumentation services contract	7,600.00	7,518.93	81.07	7,380.66
Building maintenance	4,000.00	2,109.66	1,890.34	2,199.65
Repairs	54,000.00	52,598.13	1,401.87	26,199.52
Truck maintenance	1,500.00	1,286.73	213.27	466.02
Gas and oil	1,700.00	1,802.47	(102.47)	1,101.27
Chemical supplies	66,200.00	67,257.09	(1,057.09)	65,126.90
Departmental supplies	2,900.00	2,898.46	1.54	2,591.18
State testing	7,700.00	8,858.89	(1,158.89)	6,577.83
Uniforms	2,900.00	4,568.61	(1,668.61)	1,495.58
Computer supplies	3,150.00	3,081.00	69.00	470.16
Insurance and blanket bond	17,100.00	17,024.00	76.00	15,529.85
Workmen's compensation	12,100.00	12,008.57	91.43	12,136.15
Miscellaneous	1,500.00	1,428.97	71.03	3,634.31
Postage/Supplies	5,000.00	5,439.64	(439.64)	4,447.60
Chlorinator parts	3,500.00	3,496.27	3.73	2,879.40
Permits and renewals	4,600.00	3,513.65	1,086.35	5,549.43
Clear well repair	54,050.00	89,437.00	(35,387.00)	-
Pump station	11,500.00	11,497.82	2.18	10,094.37
Contingency	1,000.00	-	1,000.00	-
Lab Instruments	-	-	-	3,509.53
	588,145.00	605,620.42	(17,475.42)	486,966.45
Capital Outlay - Water Plant:				
Bulk Storage Building	222,344.26	228,744.26	(6,400.00)	-
Equipment	29,700.00	29,505.28	194.72	57,562.94
Total - Water Plant	840,189.26	863,869.96	(23,680.70)	544,529.39

Town of Mayodan, North Carolina  
Water and Sewer Operations  
Statement of Revenues and Expenditures Budget and Actual (Non GAAP)  
For the Year ended June 30, 2019  
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2018)

Exhibit D-4

	2019			2018
	Budget	Actual	Variance Favorable (Unfavorable)	Actual
<b>Sewer Department:</b>				
Salaries	149,850.00	139,755.17	10,094.83	171,036.77
FICA tax	11,746.18	11,746.18	-	12,833.34
Insurance - medical	47,500.00	44,599.19	2,900.81	49,321.79
Insurance - dental	1,298.00	1,298.00	-	1,406.50
Insurance - vision	350.00	308.00	42.00	537.94
Retirement	13,027.35	13,027.35	-	13,429.08
Supplemental retirement	8,214.40	8,214.40	-	8,742.75
Employee telephone allowance	850.00	780.00	70.00	1,169.78
Schools and training	461.59	461.59	-	1,248.00
Line repairs and maintenance	47,169.11	39,964.77	7,204.34	22,414.49
Equipment repairs and maintenance	10,831.70	10,831.70	-	18,935.70
Computer maintenance	700.00	700.00	-	700.00
Computer supplies	642.43	642.43	-	708.32
Uniforms	3,207.74	3,513.75	(306.01)	4,868.97
Gas and oil - expense	3,249.34	3,467.90	(218.56)	4,841.00
Workmen's compensation	10,100.00	12,008.57	(1,908.57)	12,136.15
Miscellaneous	1,225.00	1,217.64	7.36	1,188.04
Attorney's fees	1,497.50	1,497.50	-	2,735.00
Utilities - pump station	9,292.69	9,292.69	-	12,439.26
Departmental supplies	5,465.99	5,465.99	-	2,372.56
Permits	-	-	-	1,410.00
Safety equipment	3,096.28	3,096.28	-	2,635.32
	329,775.30	311,889.10	17,886.20	347,110.76
<b>Capital Outlay:</b>				
Equipment purchase	-	8,000.00	(8,000.00)	14,490.10
<b>Total Sewer Department</b>	<b>329,775.30</b>	<b>319,889.10</b>	<b>9,886.20</b>	<b>361,600.86</b>

Town of Mayodan, North Carolina  
Water and Sewer Operations  
Statement of Revenues and Expenditures Budget and Actual (Non GAAP)  
For the Year ended June 30, 2019  
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2018)

Exhibit D-4

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
<b>Waste Water Treatment Plant:</b>				
Contract for sewer operations	250,000.00	247,796.64	2,203.36	242,000.04
Utilities	80,050.00	80,004.88	45.12	79,891.87
Sludge removal/ application	42,800.00	100.00	42,700.00	35,000.00
Repairs	51,500.00	25,657.49	25,842.51	7,491.77
Lab Analysis	8,550.00	8,527.38	22.62	8,775.53
Miscellaneous	500.00	220.00	280.00	-
Insurance and blanket bond	12,900.00	12,900.00	-	18,353.46
Building maintenance	800.00	790.09	9.91	816.37
Permit Fees	6,200.00	6,160.00	40.00	4,750.00
Contingency	1,000.00	-	1,000.00	-
Departmental supplies	250.00	17.82	232.18	723.77
Tools and Equipment	950.00	918.16	31.84	-
	<u>455,500.00</u>	<u>383,092.46</u>	<u>72,407.54</u>	<u>397,802.81</u>
<b>Capital Outlay:</b>				
Equipment Purchases	13,900.00	13,879.00	21.00	36,024.35
	<u>13,900.00</u>	<u>13,879.00</u>	<u>21.00</u>	<u>36,024.35</u>
<b>Total Waste Water Treatment Plant</b>	<u>469,400.00</u>	<u>396,971.46</u>	<u>72,428.54</u>	<u>433,827.16</u>
<b>Utility Service Fee</b>	<u>110,000.00</u>	<u>110,000.00</u>	<u>-</u>	<u>110,000.00</u>
<b>Debt Service:</b>				
<b>Public Works Facilities Buildings:</b>				
Interest - Water Department	12,500.00	12,146.67	353.33	9,236.58
Interest - Sewer Department	11,174.70	12,146.67	(971.97)	9,236.58
	<u>23,674.70</u>	<u>24,293.34</u>	<u>(618.64)</u>	<u>18,473.16</u>
<b>Total Expenditures</b>	<u>2,434,964.26</u>	<u>2,322,320.75</u>	<u>112,643.51</u>	<u>2,083,052.11</u>
<b>Revenues over (under) expenditures</b>	<u>(203,744.26)</u>	<u>243,202.67</u>	<u>446,946.93</u>	<u>(204,288.34)</u>
<b>Other financing sources (uses):</b>				
Sale of Surplus Assets	-	-	-	1,343.00
Contribution from General Fund for Retirement of debt on Public Works building	17,500.00	17,560.20	60.20	16,900.01
Fund balance appropriated	297,344.26	-	(297,344.26)	-
Contribution to Capital	-	-	-	-
Projects funds - Water	(36,800.00)	(36,800.00)	-	(36,800.00)
Sewer	(74,300.00)	(74,300.00)	-	(74,300.00)
	<u>203,744.26</u>	<u>(93,539.80)</u>	<u>(297,284.06)</u>	<u>(92,856.99)</u>
<b>Revenues and other sources over(under) expenditures and other uses</b>	<u>(0.00)</u>	<u>149,662.87</u>	<u>149,662.87</u>	<u>(297,145.33)</u>

Town of Mayodan, North Carolina  
Water and Sewer Operations  
Statement of Revenues and Expenditures Budget and Actual (Non GAAP)  
For the Year ended June 30, 2019  
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2018)

Exhibit D-4

	2019		2018
	Budget	Actual	Actual
	Variance Favorable (Unfavorable)		
Reconciliation from modified accrual to full accrual basis:			
Revenues over (under) expenditures		149,662.87	(297,145.33)
Reconciling Items:			
Contributions to Capital Projects		111,100.00	111,100.00
Amortization of Waste Water Treatment Rights		189,812.81	189,812.81
Increase in Outflows of Resources - Pension		47,627.25	(41,639.68)
Decrease in Deferred Inflows of Resources - Pension		3,333.76	10,875.93
Increase in Outflows of Resources - OPEB		30,724.59	59,986.35
Increase in Deferred Inflows of Resources - OPEB		(65,086.36)	(172,567.12)
Capital Outlay		325,789.20	306,720.93
Interest Income from Other			
Governmental Units		30,310.17	35,355.20
Depreciation		(559,540.16)	(542,219.35)
Interest expense-			
Capital Projects Funds		(43,260.91)	(50,874.51)
(Increase)decrease in OPEB Liability		35,125.39	70,275.13
Increase in Net Pension Liability		(63,298.76)	34,086.71
Net Loss		192,299.85	(286,232.93)

Town of Mayodan, North Carolina  
Water and Sewer Capital Projects Fund  
Statement of Revenues and Expenditures Budget and Actual (Non GAAP)  
For the Year ended June 30, 2019  
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2018)

Exhibit D-5

	2019		Variance Favorable (Unfavorable)	2018
	Budget	Actual		Actual
Revenue:				
Collection on Notes Receivable-Waste Water Treatment Plant - Town of Madison	138,321.00	138,321.04	0.04	138,321.04
Collection on Notes Receivable - Waste Water Treatment Plant - Town of Stoneville	51,492.00	51,491.77	(0.23)	51,491.77
Interest Income - Towns of Madison and Stoneville	30,337.00	30,310.17	(26.83)	35,355.20
Total Revenue	<u>220,150.00</u>	<u>220,122.98</u>	<u>(27.02)</u>	<u>225,168.01</u>
Interest - WWTP Expansion	40,300.00	40,284.74	15.26	46,998.86
Principal - WWTP Expansion	252,500.00	252,410.65	89.35	252,410.65
Interest - 2 Mg Tank	3,000.00	2,976.17	23.83	3,875.65
Principal - 2 Mg Tank	35,900.00	32,890.00	3,010.00	32,890.00
Total Expenditures	<u>331,700.00</u>	<u>328,561.56</u>	<u>3,138.44</u>	<u>336,175.16</u>
Revenue over (under) expenditures	<u>(111,550.00)</u>	<u>(108,438.58)</u>	<u>3,111.42</u>	<u>(111,007.15)</u>
Other financing sources (uses) Operating transfer in: Water and Sewer Fund	<u>111,550.00</u>	<u>111,100.00</u>	<u>(450.00)</u>	<u>111,100.00</u>
Revenues and Other Sources Over (under) Expenditures	<u>-</u>	<u>2,661.42</u>	<u>2,661.42</u>	<u>92.85</u>

Town of Mayodan, North Carolina  
 General Fund  
 Schedule of Ad Valorem Taxes Receivable  
 June 30, 2019

Exhibit E-1

Fiscal Year	Uncollected Balance June 30, 2018	Additions	Collections	Discoveries Abatements Adjustments	Uncollected Balance June 30, 2019
2018-2019		1,435,373.34	(1,429,766.87)	5,604.99	11,211.46
2017-2018	11,071.79	-	(4,731.90)	(157.50)	6,182.39
2016-2017	5,258.56	-	(1,681.71)		3,576.85
2015-2016	3,027.81	-	(640.45)		2,387.36
2014-2015	2,179.22	-	(479.42)		1,699.80
2013-2014	2,042.99	-	(204.92)		1,838.07
2012-2013	2,249.84	-	(189.44)		2,060.40
2011-2012	1,784.50	-	33.18		1,817.68
2010-2011	1,835.62	-	(39.47)		1,796.15
2009-2010	1,773.70	-	(140.42)		1,633.28
2008-2009	1,870.32	-	-	(1,075.74)	794.58
2007-2008	354.60	-	-		354.60
	<u>33,448.95</u>	<u>1,435,373.34</u>	<u>(1,437,841.42)</u>	<u>4,371.75</u>	<u>35,352.62</u>
Less allowance for uncollectible accounts:					
General Fund					<u>17,866.05</u>
					<u>17,486.57</u>
Reconciliation with Revenues:					
Ad Valorem Taxes - General Fund					1,435,489.80
Reconciling items:					
Penalties and interest					(3,281.73)
Rockingham County collection fee					3,253.12
Adjustments					<u>2,380.23</u>
					<u>1,437,841.42</u>

Town of Mayodan, North Carolina  
 Analysis of Current Tax Levy  
 For the Fiscal Year Ended June 30, 2019

Exhibit E-2

	City-Wide			Total Levy	
	Property Valuation	Rate	Amount of Levy	Property Excluding Registered Motor Vehicles	Registered Motor Vehicles
Original Levy:					
Property Taxes at Current Year's Rate	213,190,056	\$ 0.63	1,343,097.35	1,343,097.35	
Motor Vehicle Taxes Collected by DMV	14,646,983	\$ 0.63	92,275.99	-	92,275.99
	<u>227,837,038</u>		<u>1,435,373.34</u>	<u>1,343,097.35</u>	<u>92,275.99</u>
Discoveries:					
Current Year Taxes	-		1,391.74	1,391.74	-
Prior Year Taxes	-		12,741.42	12,741.42	-
	<u>-</u>		<u>14,133.16</u>	<u>14,133.16</u>	<u>-</u>
Other Adjustments					
Less: Insolvents			(8,528.17)	(8,528.17)	-
	<u>-</u>		<u>(8,528.17)</u>	<u>(8,528.17)</u>	<u>-</u>
Total Property Valuation	<u>227,837,038</u>				
Net Levy			1,440,978.33	1,348,702.34	92,275.99
Uncollected Taxes at June 30, 2018			11,211.46	11,211.46	-
Current Year's Taxes Collected			<u>1,429,766.87</u>	<u>1,337,490.88</u>	<u>92,275.99</u>
Current Levy Collection Percentage			<u>99.22%</u>	<u>99.17%</u>	<u>100.00%</u>

Town of Mayodan, North Carolina  
 Schedule of Interfund Transfers  
 For the Fiscal Year Ended June 30, 2019

Exhibit E-3

Fund	Transfer	
	From	To
General Operating	27,560.20	-
Water and Sewer	-	17,560.20
Capital Reserve	-	10,000.00
	27,560.20	27,560.20

# Rouse, Rouse, Rouse & Gardner, L.L.P.

Certified Public Accountants



R. Rex Rouse, Jr., CPA  
Judy G. Rouse, CPA  
Victor B. Rouse, CPA/PFS  
Trevor C. Gardner, CPA

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## **Independent Auditor's Report On Internal Control Over Financial Reporting And On Compliance and Other Matters Based On An Audit Of Financial Statements Performed In Accordance With *Government Auditing Standards***

To the Honorable Mayor and  
Members of the Town Council  
Town of Mayodan, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Mayodan, North Carolina, as of and for the year ended June 30, 2019, and the related notes to the financial statement, which collectively comprises the Town of Mayodan's basic financial statements, and have issued our report thereon dated December 23, 2019.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town of Mayodan's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Mayodan's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. . Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material

weaknesses. However, material weaknesses may exist that have not been identified. We did identify one deficiency in internal control, described in the accompanying schedule of findings and responses that we consider to be a significant deficiency. [2019-1]

#### Compliance and Other Matters

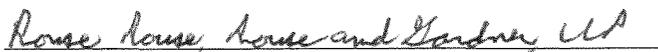
As part of obtaining reasonable assurance about whether the Town of Mayodan's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Town of Mayodan's Response to Findings

The Town of Mayodan's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. The Town's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

  
Rouse, Rouse, Rouse & Gardner, LLP  
Certified Public Accountants  
Eden, North Carolina

December 23, 2019

TOWN OF MAYODAN, NORTH CAROLINA  
SCHEDULE OF FINDINGS AND RESPONSES  
For the Fiscal Year Ended June 30, 2019

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**Financial Statement Findings**

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SIGNIFICANT DEFICIENCIES

**2019 – 1 Segregation of Duties**

*Criteria:* Duties should be segregated to provide reasonable assurance that transactions are handled appropriately.

*Condition:* There is a lack of segregation of duties among Town of Mayodan personnel.

*Effect:* Transactions could be mishandled.

*Cause:* There are a limited number of personnel for certain functions.

*Recommendation:* The duties should be separated as much as possible and alternative controls should be used to compensate for lack of separation.

*View of responsible officials and planned corrective actions:* The Town is aware of the potential deficiency in internal control due to the limited number of employees. As a result, the Town tightened its internal control by the following procedures:

1. Double counting cash receipts.
2. Undeposited cash is stored in Town safe each night.
3. Town Manager review of reconciled bank statements.
4. Periodic review of utility billing by Town Manager.
5. Town Manager review of documentation and signed checks.
6. Tracking of time and leave balances using a cloud-based time card system.
7. All checks are co-signed by Town Manager and Mayor.